

AeroVironment, Inc. Overview for the 40th Annual Cowen Aerospace/Defense & Industrials Conference

February 7, 2019



Safe Harbor Statement

- Certain statements in this presentation may constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements.
- Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, reliance on sales to the U.S. government; availability of U.S. government funding for defense procurement and R&D programs; changes in the timing and/or amount of government spending; our ability to perform under existing contracts and obtain new contracts; risks related to our international business. including compliance with export control laws; potential need for changes in our long-term strategy in response to future developments; the extensive regulatory requirements governing our contracts with the U.S. Government and international customers; the consequences to our financial position, business and reputation that could result from failing to comply with such regulatory requirements; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats; changes in the supply and/or demand and/or prices for our products and services; the activities of competitors and increased competition; failure of the markets in which we operate to grow; uncertainty in the customer adoption rate of commercial use unmanned aircraft systems; failure to remain a market innovator and create new market opportunities; changes in significant operating expenses, including components and raw materials; failure to develop new products; the extensive regulatory requirements governing our contracts with the U.S. government; issues related to transition services and post-transaction matters arising from the sale of our EES business; product liability, infringement and other claims; changes in the regulatory environment; and general economic and business conditions in the United States and elsewhere in the world. For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.
- For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, which are available at www.sec.gov or on our website at www.sec.gov or on our



Table of Contents

- _ AeroVironment Overview.... Slide 4
- Fiscal 2019 Drivers.... Slide 12
- Financial Summary.... Slide 13



AeroVironment Overview



AeroVironment is a Technology Solutions Provider at the Intersection of Future-Defining Capabilities

We Provide More Actionable Intelligence So You Can Proceed With Certainty



A Success Story of Serial Innovation Since Our Founding in 1971



1977 1981 Gossamer Solar Condor

1st controlled human powered fliaht





World Records: Longest, highest, farthest solar powered flights





1986 Pointer 1st backpack portable small

LIAS

Pathfinder/ Pathfinder Plus Solar platform for HALE flight

1995





2001 Helios

World Record: Highest flying airplane in history



2005 Global Observer Prototype

1st liquid hydrogen powered UAS



2010 Global Observer®

Test flight program begins



2012 Switchblade®

1st operational deployment of back-packable tactical missile system



2016 Blackwing™

1st submarinelaunched loitering ISR system for US Navv



2017 Snipe™

1st dualsensor. military-grade, pocketable UAS

2007 2018 1977 IPO



1979 Gossamer Albatross

1st human powered flight across **English Channel**





1985 Pterosaur

Featured in IMAX film. On The Wing





1987 Sunraycer

Winner 1st solar car race



1st U.S. DoD Small UAS Program of Record





1st to deploy 1000s of backpack portable UAVs to U.S. Armed Forces in a single vear



2008 Small UAS **Digital Data** Link (DDL™)

A wireless communications link that provides greater security. range and utility than analog links



2011 Nano Air Vehicle

1st flapping wing nano UAV with tri-axis control



2013 Long **Endurance** Puma™

1st small UAS extended solar flight: nine hours



2014 Commercial UAS

1st FAA-approved commercial services over land



2018 Quantix[™] & AVDSS TM

1st integrated drone, sensor, analytics solution as an app

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AeroVironment Investment Thesis

- A profitable, pure-play unmanned robotics company
- 2. The global leader in selected markets, at the forefront of multiple large, global growth opportunities
- 3. Strong financial position and performance enabling our growth strategy
- 4. Demonstrated track record of capitalizing on growth opportunities

Small Unmanned Aircraft Systems







62% of fiscal 2018 company revenue

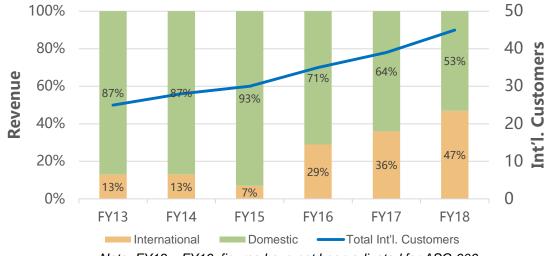
Majority Share
of all unmanned aircraft in U.S. Dept.
of Defense inventory¹

¹ Source: United States Department of Defense Unmanned Systems Roadmap 2013-2038, page 5

Growing & Diversified International Revenue

 More than 45 countries as UAS customers most with additional procurement potential

 Driven by small UAS and in Fiscal Year 2018 by HAPS



Note: FY13 - FY16 figures have not been adjusted for ASC-606.



Tactical Missile Systems



- 24% of FY18 revenue
- +\$110M Orders in FY18
- \$110M approved funding for LMAMS in GFY19
- Additional Switchblade variants in development



Switchblade®

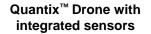
- Lethal, high-precision, rapidly deployed munition
- In use by United States armed forces
- Current solution for Army LMAMS requirement

Armored Vehicle Integration

- Working with General Dynamics Land Systems to integrate Switchblade into next generation armored vehicles
- Initial demonstrations performed successfully

Commercial Information Solutions (CIS) – **Potential in Multiple Large Verticals**







AV Decision Support Software Analytics



Tablet with Connectivity



- **Software Analytics & Connectivity Solution** Simple & easy to operate
- **Automated solution**



Multi-billion dollar global market opportunity



"The Commercial segment holds the most potential for growth, in our view, with a triple- digit CAGR over the next five years and a \$21bn TAM."

- Goldman Sachs. "Drones: Flying into the Mainstream", March 2016



"PwC estimates the addressable market of drone powered solutions in agriculture industry at \$32.4bn."

- PWC, "Clarity from Above", May 2016



11

Fiscal 2019 Drivers

Continued focus on executing our growth strategy

Strength in international end markets

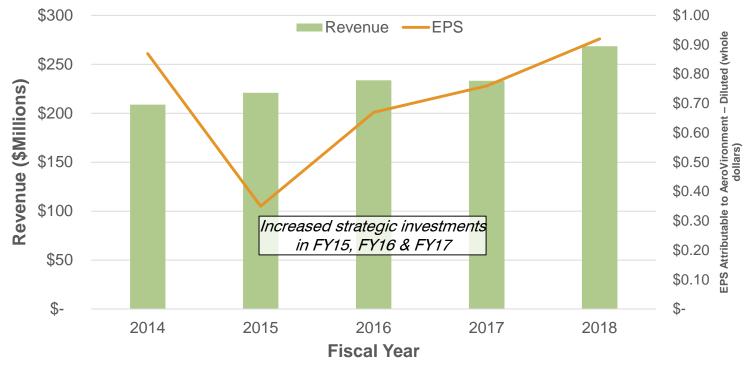
Progress on our HAPS opportunity

Ongoing evaluation of strategic investments

Financial Summary



Profitability Driven by Innovation & Strategic Investments



Note: all figures are as previously reported in the historical Form 10-Ks



Fiscal Year 2019 Quarterly Results (Continuing Operations)

In \$ Millions (except EPS)	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	YTD
Revenue	\$78.0	\$73.0	-	-	\$151.0
Gross Margin	\$32.6	\$28.4	-	-	\$61.0
Gross Margin %	42%	39%	-	-	40%
Operating Income before Income Taxes	\$23.5 ¹	\$9.0	-	-	\$32.5
Operating Margin%	30%	12%	-	-	21%
Net Income Attributable to AeroVironment	\$27.3 ¹	\$6.1	-	-	\$33.4
Net Income Attributable to AeroVironment Margin %	35%	8%	-	-	22%
Diluted Earnings Per Share (EPS) Attributable to AeroVironment	\$0.85	\$0.29	-	-	\$1.14

¹ First Quarter results include one-time income of \$0.26 from legal settlement



15

A Strong Balance Sheet is Essential to our Growth Strategy: Confidence, Speed, Conviction



\$320 million in cash, short and long term investments

No debt



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17