

# **INVESTOR DAY 2022**

# **Beyond the Horizon**

October 5, 2022





# Today's Agenda

INVESTOF	& ANALYST DAY // AGENDA DAY 2	OCTOBER 5
TIME	AGENDA ITEM	LOCATION
7:00 AM	BREAKFAST	Sheraton - Marina Room
8:00 AM	SHUTTLE BUS: SHERATON TO PETALUMA FACILITY	Sheraton Parking Lot
8:15 AM	SECURITY CHECK-IN	
8:45 AM	WELCOME	
9:00 AM	AEROVIRONMENT TODAY & TOMORROW	
9:30 AM	FINANCIAL UPDATE	
10:00 AM	MEDIUM UNMANNED AIRCRAFT SYSTEMS (MUAS) UPDATE	
10:30 AM	BREAK	
10:45 AM	FACILITY TOUR	MUAS Facility
11:15 AM	SMALL UNMANNED AIRCRAFT SYSTEMS (SUAS) UPDATE	
11:45 AM	TACTICAL MISSILE SYSMTE (TMS) UPDATE	
12:15 PM	LUNCH	
12:30 PM	Q&A PANEL	
1:00 PM	CLOSING REMARKS	
1:15 PM	SECURITY CHECK-OUT	
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2:00 PM	DEMOS (DRINKS & SNACKS)	Domo Airfield
4:00 PM	SHUTTLE BUS: DEMO SITE TO HOTEL	Demo Airfield





# WELCOME!

Jonah Teeter-Balin Sr Director, Corporate Development & Investor Relations



# WATCH THE VIDEO HERE

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#### Safe Harbor Statement

Certain statements in this presentation may constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, thatmay cause our business, strategy or actual results to differ materially from the forward-looking statements.

Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, the impact of our recent acquisitions of Arcturus UAV, Inc., Telerob GmbH and the Intelligent Systems Group of Progeny Systems Corp. and our ability to successfully integrate them into our operations; the risk that disruptions will occur from the transactions that will harm our business; any disruptions or threatened disruptions to our relationships with our distributors, suppliers, customers and employees, including shortages in components for our products; the ability to timely and sufficiently integrate international operations into our ongoing business and compliance programs; reliance on sales to the U.S. government and related to our development of HAPS UAS; availability of U.S. government funding for defense procurement and R&D programs; changes in the timing and/or amount of government spending; our ability to perform under existing contracts and obtain new contracts; risks related to our international business, including compliance with export control laws; potential need for changes in our long-term strategy in response to future developments; the extensive regulatory requirements governing our contracts with the U.S. government and international customers: the consequences to our financial position, business and reputation that could result from failing to comply with such regulatory requirements; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats or the risk of unauthorized access to our, our customers' and/or our suppliers' information and systems; changes in the supply and/or demand and/or prices for our products and services; increased competition; uncertainty in the customer adoption rate of commercial use unmanned aircraft systems; failure to remain a market innovator, to create new market opportunities or to expand into new markets; unexpected changes in significant operating expenses, including components and raw materials; failure to develop new products or integrate new technology into current products; unfavorable results in legal proceedings; our ability to respond and adapt to un expected legal, regulatory and government budgetary changes, including those resulting from the ongoing COVID-19 pandemic, such as supply chain disruptions, vaccine mandates, the threat of future variants and potential governmentally-mandated shutdowns, guarantine policies, travel restrictions and social distancing, curtailment of trade, diversion of government resources to non-defense priorities, and other business restrictions affecting our ability to manufacture and sell our products and provide our services; our ability to comply with the covenants in our loan documents; our ability to attract and retain skilled employees; the impact of inflation; and general economic and business conditions in the United States and elsewhere in the world; and the failure to establish and maintain effective internal control over financial reporting. For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, which are available at <u>www.sec.gov</u> or on our website at <u>www.investor.avinc.com/financial-information</u>. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

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# AEROVIRONMENT

# **Today and Tomorrow**

Wahid Nawabi CEO, President and Chairman





# Since Investor Day 2018

We support a much larger set of international customers today - 55 countries and growing!

We are a truly *global company* – not just "Simi Valley, CA centric", but with staff in Germany, UAE, and 7 sites across the USA, plus forwarddeployed and *in harm's way with customers and supporting customers* 

Our workforce has doubled from ~600 to over 1200 employees today

Our revenues have doubled, allowing R&D investments at record high levels, and outpace competitors

The last 5 years have been great, and we have **similarly high expectations for the next 5 years** 



# Our Future State Evolving for our customers

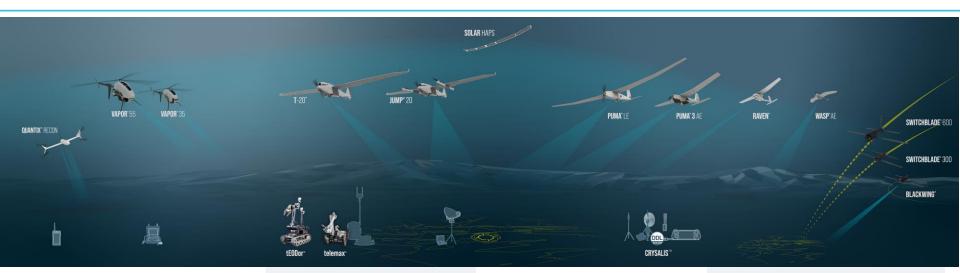
Integrated Portfolio of Intelligent, Multi-Domain Robotic Systems for Defense and Commercial Markets

- Mission-centric solutions
- Operate in the presence of near peer adversaries
- Seamlessly integrating robotic systems with humans





# **Comprehensive** Business Strategy



AV's product portfolio is shaped so that we **serve our customers** as the world's leading provider of **"intelligent, multi-domain robotic systems**" We operate different business models providing hardware solutions & services We have **6 product lines** today, geared toward customer success in all domains (SUAS, TMS, MUAS, UGV, HAPS, MW) We stretch from below the waves of Earth's oceans to the red surface of Mars - going where our customers go and where they can't



## Since Investor Day 2018, Our Evolution Continues



AU

# Long-Term Objectives

#### Our aim is to double revenue by increasing:

- Our presence internationally to better serve growing customer base
- Our investments in R&D
- The size of our team and our areas of expertise
- The "resiliency" of our solutions (Contested airspace operations)
- Our investments in AI & Autonomy

#### And building onto our legacy by:

- Expanding our product portfolio & solution offerings to meet customers' evolving needs
- Continuing to have a diverse, talented workforce
- Improving our business processes to be "easier to do business with"
- Continuing to earn the "Great Place to Work" certification for many years to come
- And earning our stakeholder trust and respect each day



## Why do we believe this is achievable?

# **Lots of Positive Trends**

The Ukraine war has	US DoD & most of
"awoken" the US and	our allies' defense
our Allies regarding	spending should
the seriousness of	continue to be at
global threats,	healthy and record
especially from	levels
Russia and China	

The Ukraine war has validated again the importance and relevance of drones and loitering munitions. This is a historic shift in mindsets and AV is at the forefront of this revolution! We are well positioned to support our

allies and we MUST continue to invest in

our solution portfolio.



# In Conclusion

two

The **future** for We have a AeroVironment clear and has never compelling plan for growth, brighter supporting our growing global customer base

We work hard to

three

remain

leaders

in the markets

we serve

of our transformation, which is positioning us for decades of continued growth and success supporting our customers

four

We are in the middle

We have much to do!

Understanding customer needs and effective execution are keys to **SUCCESS** 



been

one



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# FINANCIAL UPDATE

# Long Term Growth Potential

Kevin McDonnell CFO





Slide 16



# Business Segments Market Outlook

SEGMENT	GLOBAL TAM (1)	OUTLOOK	HIGHLIGHTS
SUAS Group 1/2 UAVs	\$1B+	Growing	<ul> <li>Global Leader Position in Group 1 – Over \$2B of revenue over last 15 years</li> <li>Adding Group 2 to Target Market</li> <li>Multiple New Product Introductions and Add-ons</li> <li>Well Positioned for Future U.S. DOD Programs of Record</li> </ul>
MUAS Group 2/3 UAVs	\$2B+	Disrupter	<ul> <li>Targeting Group 2/3</li> <li>Leading the way to next generation products</li> <li>Sole Selected for Increment 1 of Future Tactical UAS Program -\$1B+ Program</li> <li>Leveraging AV Global Franchise for U.S. and International Sales</li> </ul>
TMS Loitering Munitions	\$2B+	Growing	<ul> <li>Global Leader in Loitering Munitions; Patented "Wave Off" Technology</li> <li>Expanding U.S. DOD Footprint; Authorized to Sell in 20+ Countries</li> <li>Targeting Multiple \$1+ Billion Programs</li> <li>Preferred Partner to integrate on aircraft, ground vehicles and ships</li> </ul>
HAPS High Altitude Comms	\$50B+	ြိုင် Innovating	<ul> <li>Goal to deliver stratospheric cell service via solar powered platform</li> <li>Softbank primary customer for telecom application</li> <li>Targeting Large U.S. DOD Opportunities</li> </ul>
Unmanned Ground Vehicles	0.5B+	Adapting	<ul> <li>Part of Multi-Domain Solutions</li> <li>Benefits from Growing Defense Budgets Globally</li> <li>Positioning for future U.S. DOD programs</li> </ul>
MCCready Works	\$2B+	ြိုင် Innovating	<ul> <li>Significant Increased Spending for Classified U.S. DOD Programs</li> <li>Center of Excellence for Autonomy and Machine Learning</li> <li>Source of Potential New Products</li> </ul>

(1) Data from Renaissance Strategic Advisors, Detecon Consulting and Company Estimates



# **Business Segments** Market Outlook

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Global TAN	l For AVAV Produ	ct Portfolio Ha	s Expanded Significantly Over Last Two Years
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# ONE

Increasing Defense Budgets Globally

# TWO

Increased Demand for Loitering Munitions (TMS) within U.S. DOD

# THREE

Several \$1 Billion + U.S. DOD Program opportunities for Tactical Missiles (TMS), Small UAS (SUAS) and Medium UAS (MUAS)

# FOUR

Increasing International Demand for TMS and MUAS Products

# **FIVE**

Upgrades and Replacements for SUAS Installed Base

# SIX

Growth of U.S. DOD Classified  $\operatorname{Programs} \operatorname{driving} \operatorname{demand} \operatorname{for} \operatorname{McCready} \operatorname{Works}$ 

# **SEVEN**

Longer Term – the commercialization of HAPS for Telecom and DOD applications

Multiple Growth Drivers Give Confidence in Long Term Outlook



# Examples of Large \$1 Billion+ Programs on Horizon



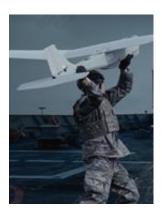
TMS

- Long Range Precision Munition (LRPM)
- Optionally Manned Fighting Vehicle (OMFV)
- Ground Organic Precision Strike System (GOPSS)
- Organic Precision Fires-Mounted (OPF-M)
- Organic Precision Fires-Light (OPF-L)



MUAS

- Future Tactical UAS (FTUAS)
- Medium Endurance UAS (MEUAS)
- NAVY ISR



#### SUAS

- Long Range Reconnaissance (LRR)
- Medium Range Reconnaissance MRR)

#### AeroVironment is well positioned to compete in each of these programs

	AVERAGE FY18-FY22	MID-POINT <sup>(1)</sup> FY23	LONG TERM
Revenue Growth	14%	12%	Growth should accelerate with Large Program Wins
R&D Investment	<b>12%</b>	10% - 11%	R&D Investment will Continue
Adjusted EBITDA $\%$ <sup>(2)</sup>	17%	17%	Growth is Priority

(1) Mid-Point of Revenue and Adjusted EBITDA Guidance Range of \$490M to \$520M for revenue and \$82M to \$92M for Adjusted EBITDA

(2) Adjusted excludes intangible amortization, deal costs, stock-based compensation and other extraordinary items. See Appendix A and B for Adjusted EBITDA reconciliations.

Potential of Accelerating Growth in Next Five Years



	AVERAGE FY18-FY22	MID-POINT <sup>(1)</sup> FY23	LONG TERM
Revenue Growth	14%	12%	Growth should accelerate with Large Program Wins
Expect continued double digit organic revenue growth with R&D investment and Adjusted EBITDA percentages in line with historical averages			
Adjusted EBITDA $\%$ <sup>(2)</sup>	17%	17%	Growth is Priority

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Potential of Accelerating Growth in Next Five Years



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# MEDIUM UNMANNED AIRCRAFT SYSTEMS (MUAS)

# FTUAS Program & Key Technologies

**Gorik Hossepian** 

Vice President and Product Line General Manager Medium Unmanned Aircraft Systems

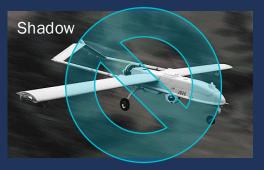


# **JUMP® 20** VTOL FIXED-WING MEDIUM UAS

# WATCH THE VIDEO HERE



## FTUAS Program Purpose



Replacement for RQ-7B Shadow in US Army brigade combat teams

- Seeking VTOL, runway-independent, reduced acoustic signature, easily transportable
- Requires at least 6-hour duration and operating ability out to 100km
- More than 500 shadows fielded globally





# FTUAS Program Details

#### Increment 1

- Sole source \$8m award for one Jump 20 system → AV front runner for full program with win
  - Each system includes 6 air vehicles, ground terminals and control stations
  - Army may field up to 7 additional systems
- Result of more than one year of competitive evaluations using existing proven technologies
- Experience will feed Increment 2 award requirements

#### Increment 2

- Fields systems that fully comply with FTUAS program requirements
- Separate program from Increment 1 and may have multiple awardees
- Will field systems with additional combat brigades
- Awards expected in next 9-12 months

#### **Final Award**

- Expected award in late GFY24 with initial fielding in GFY25
- Total award value of \$1B+ over 10 years
- 60+ Brigade Combat Teams in Total



### AeroVironment JUMP 20<sup>™</sup> is already best in class

- 14+ hour flight duration with operating range of 185 km
- Industry leading payload capacity and range trade-offs
- Market share leader in MEUAS SOCOM contracts
- Over 115,000 operational hours to date

### **Planck Acquisition improves competitive position**

- Necessary technology to meet FTUAS requirements for GPS denied operation
- Opportunities to make better through internal integrations and future developments
- Enables more GNC and Autonomy capabilities+



### **Planck** Aerosystems - Products



#### **OpTrack**

- Real-time, Al/ML-based object detection and geolocation
- Deployed with Border Patrol to detect humans on rough terrain
- Extended to detect ships, humans in the water, and marine mammals



#### Automated Control Engine (ACE)

- Enabling technology for deployment of organic sUAS on vessels & vehicles
- Vision-based precision launch, tracking and landing
- GPS optional

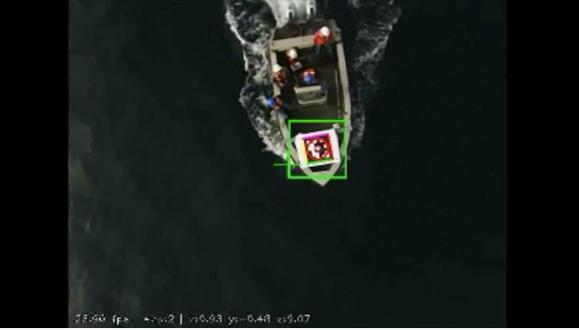


#### **AVEM - Tethered**

- Fully-integrated, persistent aerial sensor system for moving vehicles/vessels
- GPS denied, RF silent
- Up to 100ft altitude, 20 mph cross winds



# Vision-Based Launch & Landing





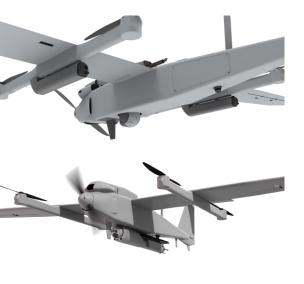
target reference



- Enables ship-based ISR/SAR
- Maritime logistics: Ship/Shore, Ship/Ship
- Integrates with USN/NATO flight decks
- Automated SAR when integrated with OpTrack



# Air-Launched Effects Concepts



#### Switchblade® 300

• Under-wing launch of SB300 from standard launch tube

## Switchblade® 600

• Early concept modeling for under-belly, internal, and under-wing mounts



### Hatchet & BMS

 Interior air-drop from standard deploy mechanism



# WATCH THE VIDEO HERE



# FACILITY TOUR

Please leave all electronic devices in this room. Photos and videos prohibited.





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# SMALL UNMANNED AIRCRAFT SYSTEMS (SUAS)

# Next Gen Needs for Near Peer Conflicts

**Trace Stevenson** 

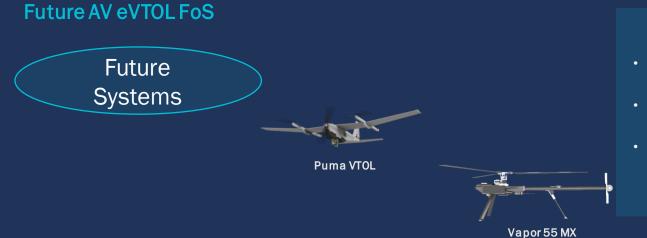
Vice President and Product Line General Manager Small Unmanned Aircraft Systems



# Evolving AeroVironment's Portfolio



- Reliable, Proven Group 1/2 sUAS
- Common User Interface and GCS
- Hand launched, fixed wing vehicles
- Custom high-performance payloads
- Gov't waveform DDL radios



- Build and Expand on Legacy FoS to provide full suite of solutions across Groups 1-2
- Portable, Modular, Denied Environment Multi-payload
- Adaptable communications architecture supporting DDL / MANET / others



# Enable the mounted or dismounted soldier to transport a system, quickly deploy, and easily control a medium/long endurance multi-payload VTOL UAS

#### **Key Performance Areas**

 $\ensuremath{\text{EO/IR}}$  capability – take the best performance video capability and build around that

**Endurance** – Increased performance to match customer needs

**Contested environment capabilities** – GPS denied NAV/robust RF comms for contested missions

VTOL – Easier take-off and landing, especially in confined spaces

**Autonomy** – Hardware to support development and integration of future autonomy improvements such as target detection and classification, improved GPS denied navigation, etc. Reduce

#### Develop flexible product architecture for the future

Modular payload compatible (ISR, comm relay, SIGINT, etc.)

Versatile communications architecture

**High Portability –** Minimal pack-out for mounted operations (Humvee, RHIB, Helicopter, SUV)

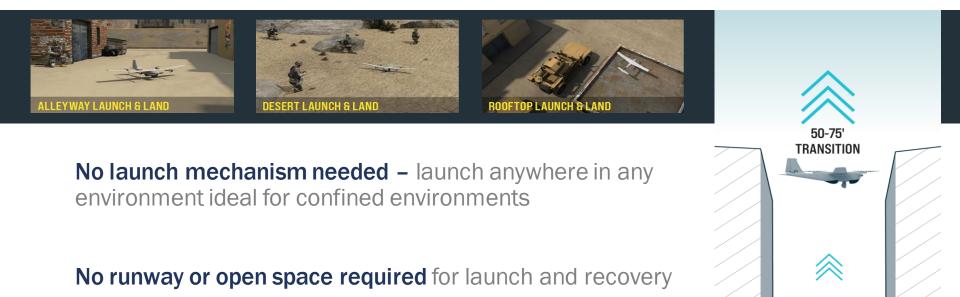
**Scalable architecture** to enable lower-cost versions for commercial applications and high-performance versions for military customers

Expandable autonomy architectures

Current SUAS + VTOL + RF/GPS Denied + Autonomy to meet current, emerging and adjacent market needs



# **VTOL** Benefits



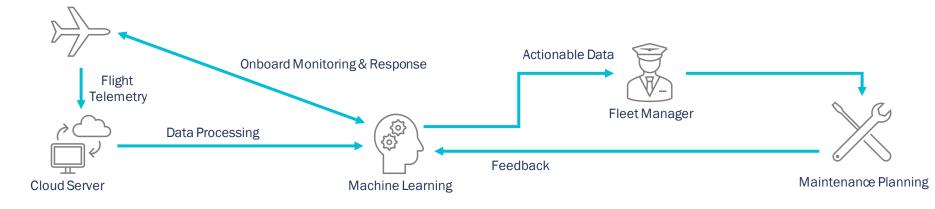
Maintains all-weather capability – minus water landing







# Autonomy Process & Benefits



### Reduce Cognitive Load on Operator

- Pre-planned Mission Execution
- Execution with and without Comms Link
- Target Tracking with Flightpath Updates
- Automatic Response to Emergencies

## Aircraft Health Monitoring

- Detect anomalies before mishaps occur
- Use learning algorithms for post-mission data review
- Embed algorithms onboard for live telemetry processing

Addresses Evolving Customer Needs By Investing in Autonomy



# WATCH THE VIDEO HERE

# VAPOR® 55 MX All-electric helicopter uas



# **VAPOR® 55 MX** Mission Options



#### **Expeditionary** Scout

Forward operator, mechanized insertion, day or night reconnaissance

#### Payload Delivery

Ideal for emergency response operations. Deliver life-saving equipment in challenging environments



Inspection

Provide detailed position data and imagery to inspect infrastructure

### Maritime Patrol

Provide perch and stare capability to inspect infrastructure

# **Small Munition**

#### Firing

Provide the ability to carry munitions and hit targets in defilade, perform BDA and then reload and do it again.





### **NEW PUMA ACCESSORY**

PUMA<sup>™</sup> VTOL KIT

#### **ENDURANCE: 1.5 HR**



ENDURANCE

**20 FT FROM TARGET LANDING POINT** 

### LAUNCH & RETURN TO BASE

PUMA 2/3 AE: 1.5 hr (WITH i45 PAYLOAD)

PAYLOAD

PUMA 3 AE WITH VTOL KIT

PUMA 2/3 AE: Allow for flight with i45 and secondary payload in transit bay



# New Accessory Visual Navigation System



**Determines Precise Location without relying on GPS –** accurately navigate in GPS denied environments

**Upgrade kit for Puma 2/3 AE SUAS** includes suite of downlooking sensors that gather imagery and compute modules to determine location

System transitions to and from GPS-denied navigation mode automatically without operator input

System will enable future advanced navigational capabilities through future updates



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# TACTICAL MISSILE SYSTEMS (TMS)

# Family of Loitering Munitions

**Brett Hush** 

Vice President and Product Line General Manager Tactical Missile Systems





# Family of Loitering Munitions







## Switchblade® 300

Man packable Multi-pack Launcher In Production for over decade Built over 5,000

Integrates with ships, aircraft, and ground vehicles

## Blackwing

Launched from US Navy Submarines In production

## Switchblade® 600

Man portable,

In production

Integrates with ships, aircraft, and ground vehicles



## Jackal

Air Launched, sprint-loiter, teamed with NGC, in development Award expected GFY24



# WATCH THE VIDEO <u>HERE</u>

EFFECTS ON TARGET
JAVELIN MULTI-PURPOSE WARHEAD
ANTI-ARMOR AND ANTI-PERSONNEL EFFECTS

TARGETING OPTICS //// 2 AXIS - 4 SENSOR GIMBAL (DUAL EO AND IR)

# SWITCHBLADE<sup>®</sup> 600



RANGE/ENDURANCE 40+ KM

40+ MINUTES



# Switchblade<sup>®</sup> Loitering Missiles











#### **Soldier Portable**

All-in-one, man portable missile system provides the warfighter with increased mission capabilities

Minimized Soldier burden, light weight man portable mission system

Self-contained units enable portable, fast-response launch flexibility from its stowed configuration

#### **Time Sensitive**

Quick response to troops in contact and/or fleeting targets, ready to fire 2 minutes (SB300) and 10 minutes (SB600)

Enables ground teams to dictate the terms of target engagement.

Maintain direct oversight and situational awareness across complex battlespace without external ISR or fire assets support.

#### **Operator-in-the-loop**

Wave-off/Recommit – operator is capable of aborting up to four seconds before impact.

Operator may re-engage same or new targets multiple times.

Intuitive tablet FCU offers manual or automated flight control for accuracy of mission execution.

#### **Precision Strike**

FCU with target lock-on capability ensures precision strike.

Missile tracks changes in angle, range, and sudden movement of designated target with no further operator input.

Optimized EO/IR camera with processing and image stabilization automatically tracks and continually adjusts.

#### Low Collateral Damage

Wave-off capability enables operator to cancel an engagement mid-flight, reducing non-combatant or collateral damage effects.

Ability to loiter before striking, allowing operators to more precisely detect, track and engage appropriate targets.



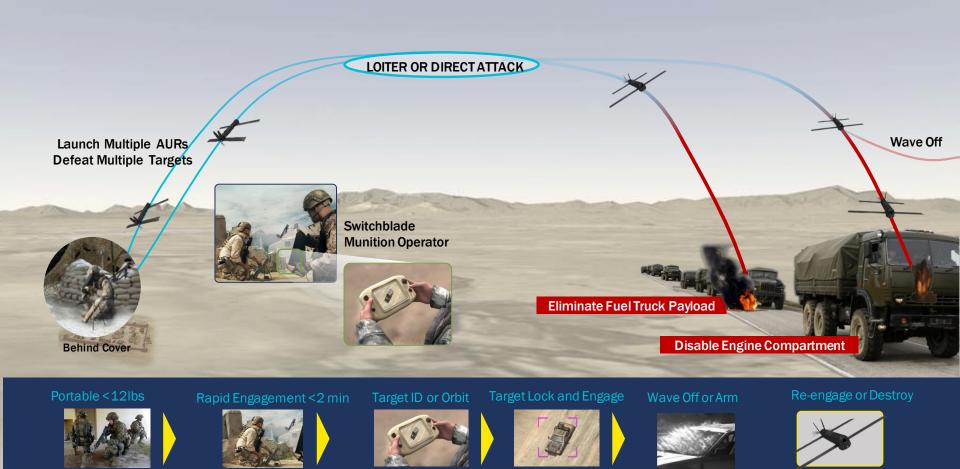




#### **KEY CAPABILITIES**

Battle-proven beyond line-of-sight precision strike loitering munition Small size, light weight, backpackable, up to 3 across in medium rucksack One-person operation, rapidly deployable in < 2 minutes Advanced munition, low collateral damage, patented wave-off/recommit Ruggedized Fire Control Unit (FCU), mission planner laptop, training simulator Onboard image tracker, supports day and night operations Full motion video streamed to FCU over encrypted digital data link

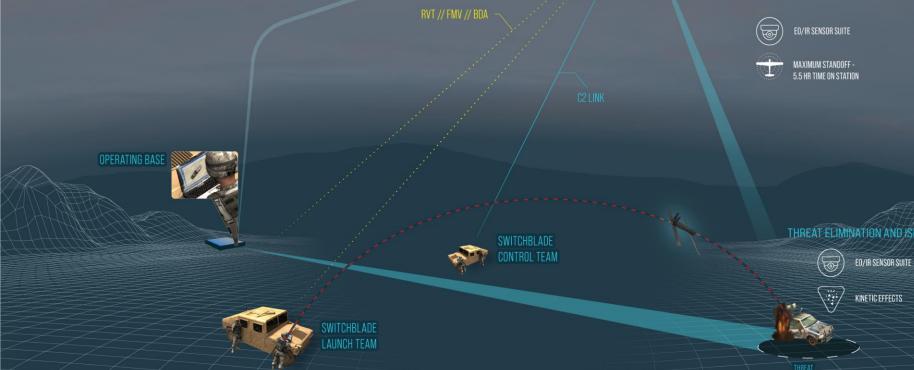






#### SENSOR-TO-SHOOTER PUMA<sup>®</sup> LE | SWITCHBLADE<sup>®</sup> 300







# **SWITCHBLADE®** 600



#### **KEY CAPABILITIES**

Man portable, quick setup shoot and move Target ID - capable beyond 2 km

All-in-one RSTA and NLOS precision strike with network integration capability

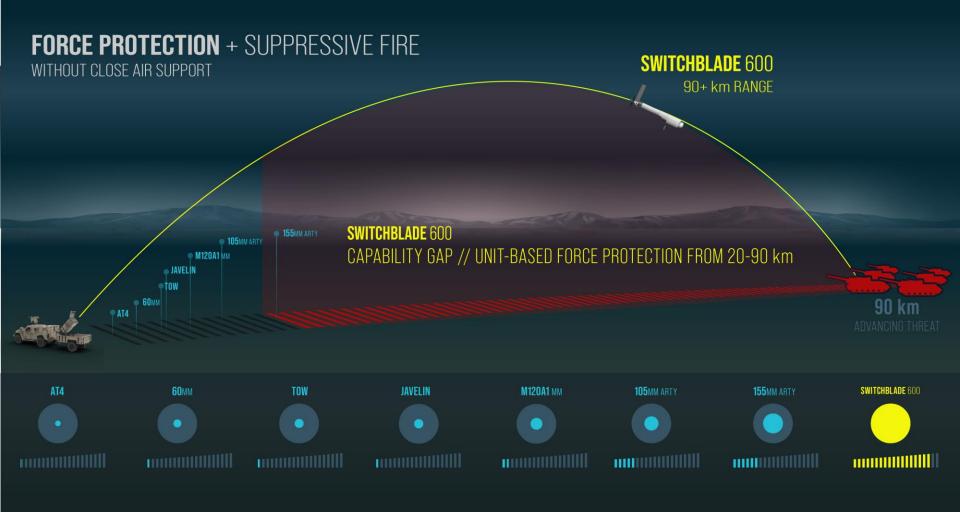
Anti-armor EFP warhead and blast frag with patented wave-off/recommit

High-Performance Optics – 2 axis EO/IR gimbal for Day/Night Operations

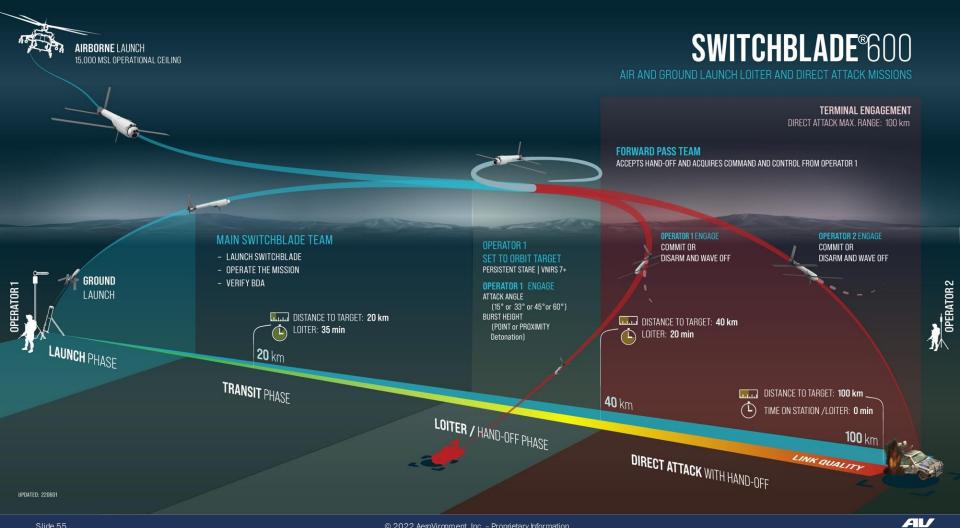
AES-256 encrypted digital C2 and SAASM GPS with DDL handoff capability Touch Tablet C2, mission planning, integrated training sim and mission record

Man portable, quick setup shoot and move

	SPECS				
	AUR Dimensions	TETET	Length: 60 in Diameter: 7.55 in		
	System Weight	LB	System: 120 lb (54.4 kg) 1 AUR, 1 FCS		
	Link Range		Threshold: 40 km Objective: 90+ km		
	Endurance	Ĺ	40+ Min		
	Speed		Cruise: 70 mph Dash: 115 mph		
	Total Payload Capacity		7 lb (3.17 kg) Anti-Armor Munition		
	Operating Altitude		650 ft AGL nominal (ceiling 15,000 ft MSL)		
	Launch Platforms		Self contained launcher for ground, air, and maritime		
	Effects on Target		Anti-Armor and Anti-Personnel Effects		







AeroVironment'

# Northrop Grumman Jackal

# Response to Army Program-of-Record (POR) to develop Long Range Precision Munition (LRPM)

- Increase standoff distances of soldiers and aircraft/helicopters
- Operate in Anti-access, Area-denial (A2AD) and GPS/PNT denied environments
- 3-5 year development cycle beginning this GFY

### AeroVironment and Northrop partnering on program

- Jackal is a turbojet loitering munition
- Provides extended range at tactically relevant speeds combined with ability to loiter near targets
- Supports multiple warheads, ISR, and EW payloads





# Where We're at in Today's Agenda

NVESTOR	& ANALYST DAY // AGENDA DAY 2	ОСТОВЕ	ER 5			
TIME	AGENDA ITEM	LOCATION				
7:00 AM	BREAKFAST	Sheraton - Marina Room				
8:00 AM	SHUTTLE BUS: SHERATON TO PETALUMA FACILITY	Sheraton Parking Lot				
8:15 AM	SECURITY CHECK-IN					
8:45 AM	WELCOME					
9:00 AM	AEROVIRONMENT TODAY & TOMORROW					
9:30 AM	FINANCIALUPDATE					
10:00 AM	MUASUPDATE					
10:30 AM	BREAK					
10:45 AM	FACILITY TOUR	MUAS Facility				
11:15 AM	SUASUPDATE					
11:45 AM	TMS UPDATE					
12:15 PM	LUNCH					
12:30 PM	Q&A PANEL					
1:00 PM	CLOSING REMARKS					
1:15 PM	SECURITY CHECK-OUT					
1:30 PM	SHUTTLE BUS: MUAS TO DEMO SITE	MUAS Facility Parking Lot				
2:00 PM	DEMOS (DRINKS & SNACKS)	Demo Airfield				
4:00 PM	SHUTTLE BUS: DEMO SITE TO HOTEL	Demo Amera				

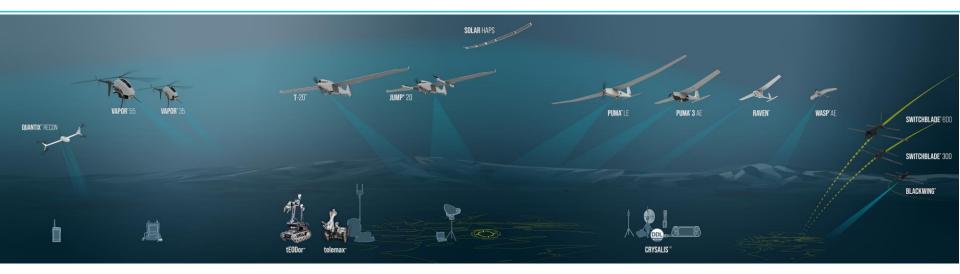


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# **Q&A** Panelists



Wahid Nawabi // CEO, Chairman & President

Kevin McDonnell // Sr. Vice President & Chief Financial Officer

Gorik Hossepian // Vice President and Product Line General Manager of Medium Unmanned Aircraft Systems

Trace Stevenson // Vice President and Product Line General Manager of Small Unmanned Aircraft Systems

Brett Hush // Vice President and Product Line General Manager of Tactical Missile Systems



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# **CLOSING REMARKS**

Wahid Nawabi CEO, President and Chairman





Our Last 5 Years have been great

We Have Very Attractive Opportunities in front of us

We are Well Positioned to capitalize on these opportunities

We Have High Expectations for ourselves and our teams

We are Committed to strong returns for shareholders

# Demo Products You will See

# Intro of Field Operations Team

## Puma AE flight demonstration

- Cover standard Puma AE and Puma LE use cases
- Discuss VNS capabilities and use cases
- Demonstrate how Sensor to Shooter operates

# UGV demonstration with Telemax Evo Plus

• Demonstrate ease of control to search a car

# o Raven i23D

- Discuss rapid deployment capabilities
- Ground side by side comparison of i23 to i23D demonstration



# THANK YOU

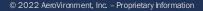
Time for security check-out and shuttle bus to demo field



# **APPENDIX A** – Historical GAAP to NON-GAAP Reconciliation of Adjusted EBITDA

	FY18	FY19	FY20	FY21	FY22
Net income from continued operations	\$ 21,750	\$ 41,912	\$ 41,339	\$ 23,331	\$ (4,188)
Interest Expense (Income)/net	(2,240)	(4,672)	(4,828)	618	5,440
Tax provision / (benefit)	9,800	4,641	5 <i>,</i> 848	539	(10,369)
Depreciation and amortization (1)	5,982	7,669	9,888	19,262	60,825
EBITDA (Non-GAAP)	\$ 35,292	\$ 49,550	\$ 52,247	\$ 43,750	\$ 51,708
FV Step-up amortization incl. in loss of disposal of PP&E	—		—		1,280
Cloud Amortization	—		—	_	339
Stock-based compensation	4,956	6,985	6,227	6,932	5,390
Acquisition-related expenses	1,238	_	1,049	7,982	4,853
Equity method investment activity	(216)	3,944	5 <i>,</i> 487	10,481	(4,589)
Non-controlling interest	_	(19)	(4)	14	3
One-time (gains)/losses, net	_	(3,602)	_		_
Legal accrual related to our former EES business	_	—	_	9,300	10,000
Sale of ownership in HAPSMobile JV	_	—	_		(6,383)
Adjusted EBITDA (Non-GAAP)	\$ 41,315	\$ 56,858	\$ 65,006	\$ 78,459	\$ 62,601
(1) as reported					

(1) as reported



# **APPENDIX B** – FY23 Forecasted GAAP to NON-GAAP Reconciliation of Adjusted EBITDA

	Fiscal y	/ear ending
(in millions)	April	30, 2023
Net income (loss)	\$	11 - 18
Interest expense, net		5
Benefit from income taxes		(4) - (1)
Depreciation and amortization		60
EBITDA (Non-GAAP)		72 - 82
Stock-based compensation		8
Equity method investment loss (gain)		1
Acquisition-related expenses		1
Adjusted EBITDA (Non-GAAP)	\$	82 - 92





# **INVESTOR DAY 2022**

# **Beyond the Horizon**

October 5, 2022



