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## AeroVironment, Inc. Second Quarter Fiscal 2018 Overview Presentation

January 31, 2018



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## **Safe Harbor Statement**

- Certain statements in this presentation may constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements.
  - Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, reliance on sales to the U.S. government; availability of U.S. government funding for defense procurement and R&D programs; changes in the timing and/or amount of government spending; risks related to our international business, including compliance with export control laws; potential need for changes in our long-term strategy in response to future developments; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats; changes in the supply and/or demand and/or prices for our products and services; the activities of competitors and increased competition; failure of the markets in which we operate to grow; uncertainty in the customer adoption rate of commercial use unmanned aircraft systems and electric vehicles; failure to remain a market innovator and create new market opportunities; changes in significant operating expenses, including components and raw materials; failure to develop new products; the extensive regulatory requirements governing our contracts with the U.S. government; product liability, infringement and other claims; changes in the regulatory environment; and general economic and business conditions in the United States and elsewhere in the world.
- For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, which are available at www.sec.gov. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.



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## AeroVironment Overview



## We Provide Customers More Actionable Intelligence So They Can Proceed With Certainty



Expertise and experience that deliver RELIABILITY and RESULTS



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### Investment Thesis: Focused on Near and Long-Term Value Creation

Profitable Growth through Technology- Based Innovation	<ul> <li>14% Revenue CAGR FY '04 – '17</li> <li>Proprietary IP portfolio underpins success</li> <li>Proven and experienced management team</li> </ul>
Significant Optionality from Multiple High-Value Growth Opportunities	<ul> <li>Small UAS: continued evolution in U.S. military market, accelerating adoption in international military markets</li> <li>Tactical Missile Systems: accelerating adoption, high volume potential</li> <li>Commercial UAS information solutions: emerging market opportunity</li> </ul>
Strong Financial Foundation	<ul> <li>Consistent cash generation</li> <li>Strong, efficient, growth-oriented balance sheet</li> <li>Managing investments carefully to capitalize on significant multimarket growth opportunities</li> </ul>
History of Creating Differentiated and Industry Leading Solutions	<ul> <li>Pioneer &amp; market leader in small UAS, Tactical Missile Systems</li> <li>Pioneer &amp; market leader in Electric Vehicle (EV) test and charging solutions</li> </ul>



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## A Success Story of Serial Innovation and **Entrepreneurship Since Our Founding in 1971**







Gossamer Condor

1<sup>st</sup> controlled Longest, highest, UAS human powered farthest solar fliaht powered flights



1981 1986 Solar Challenger World Records:

Pointer 1<sup>st</sup> backpack portable small

1989 **GM** Impact 1<sup>st</sup> modern EV



Solar platform for Highest flving HALE flight airplane in history





2004 2001 Helios World Record:



2005 Power Cycling Global & Test Systems Observer Prototype Worldwide Technology 1<sup>st</sup> liquid Award: Energy hydrogen powered UAS category



control





2016

Blackwing™

2014 Commercial UAS 1<sup>st</sup> FAA-approved launched

land

1st submarinecommercial loitering ISR services over system for US Navv

1977



1979 Gossamer Albatross

1<sup>st</sup> human IMAX film. powered flight across **English Channel** 



Pterosaur Featured in car race On The Wing



1987 Sunraycer





Winner 1<sup>st</sup> solar









2003 Dragon Eye Raven® 1<sup>st</sup> U.S. DoD 1<sup>st</sup> to deploy Small UAS 1000s of Program backpack portable UAVs to U.S. Forces



2005 PosiCharge

support an enterprise-wide Fortune 500 implementation in a single year



2008 Small UAS **Digital Data** 1<sup>st</sup> fast charger to Link (DDL™)



2007

IPO

link that provides greater security. range and utility

2010 Global **Observer**® Test flight









2015 TurboCord™

1st in-trunk dual voltage EV charger

1st dualsensor. military-grade, pocketable

UAS





Switchblade<sup>®</sup>





2017

2017 Snipe™

1<sup>st</sup> operational deployment of back-packable tactical missile system





AeroVironment<sup>™</sup>

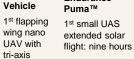


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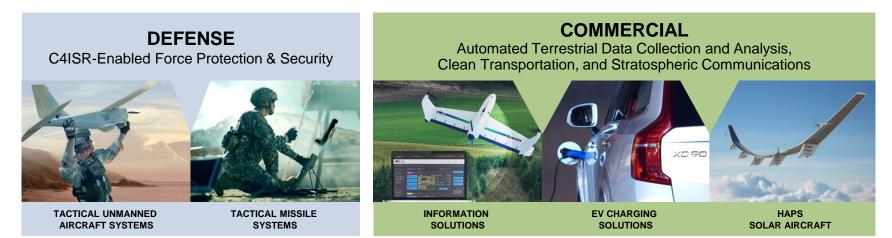






## Technology Innovation Across Multiple Industries and Applications, Focused on Key Global Trends

 Creating value by identifying, developing, investing in and providing innovative technology-based solutions for high-value market opportunities



Profitable Core Business Enables Investment-Driven Growth Portfolio



UAS Segment – Small UAS Embedded in the Fabric of U.S. Security; TMS Emerging as Key Capability

86<sup>%</sup> of total FY 2017 company revenue

17%

revenue CAGR FY'04 – '17

## **86**%

of all unmanned aircraft in U.S. Dept. of Defense inventory<sup>1</sup>



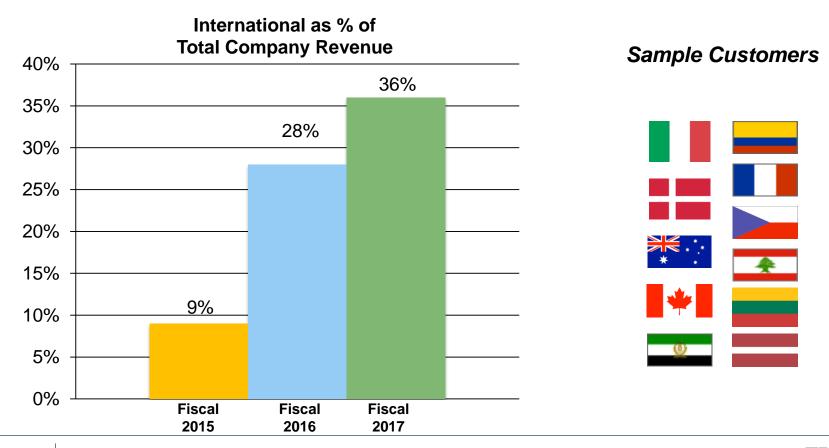
<sup>1</sup> Source: United States Department of Defense Unmanned Systems Roadmap 2013-2038, page 5



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### **Growing International Small UAS Business Drives Overall International Revenue Growth**

 + 40 international AeroVironment UAS customers, most with additional procurement potential, and many other countries evaluating small UAS



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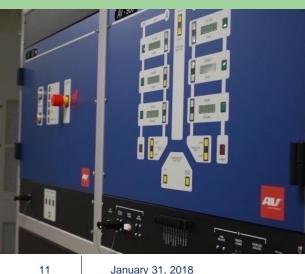
## **EES Segment - Products and Services Supporting EVs**

**14**<sup>%</sup> of total FY 2017 company revenue

Leading test systems for EV and advanced battery development

Leading advanced charging systems for industrial EVs

Leading provider of EV charging solutions









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# Increasing Adoption of EVs Could Stimulate Significant Demand for Charging Systems

	New Light Vehicle Sales Forecast <sup>1</sup>	Assumed Cost of Home Charging System (with Installation)	Potential Market Value (Based on 5% EV adoption)
North America 2017 sales projection	21 million	\$1,000	\$1 billion
2017 Global sales projection (ex-NA)	72.5 million	\$500	\$1.8 billion

• Plug-in penetration rates of 5% for North America and global light auto sales would yield a large EV charging market opportunity

#### More Global Automakers Select AeroVironment Charging Systems



<sup>1</sup> <u>Source: IHS forecast, http://news.ihsmarkit.com/press-release/global-auto-sales-set-reach-935-million-2017-risk-greater-ever-ihs-markit-says</u>



## **Growth Portfolio**





### Tactical Missile Systems – Accelerating U.S. Government Adoption of Expanding Family of Loitering Systems

- + \$75 million in AeroVironment Fiscal 2017 revenue
- 56% Compound Annual (Revenue) Growth Rate: Fiscal 2011 to 2017
- + \$1 billion market opportunity<sup>1</sup>





#### Switchblade<sup>®</sup>

- Lethal, high-precision, rapidly deployed munition
- In use by United States forces
- Current solution for Army LMAMS requirement

#### Blackwing<sup>™</sup>

- Intelligence, surveillance and reconnaissance solution with longer flight time
- Deploying on U.S. Navy submarines and positioned for Program of Record

#### **Multiple Switchblade Variants**

- New solutions for new customers, applications
- Delivering air, sea and land-based capabilities

<sup>1</sup>Based on fiscal 2017 U.S. Department of Defense budget request for procurement of existing weapon systems used to deliver similar effects

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## Commercial Information Solutions – Global Potential in Multiple Large Industry Segments

#### Drone, Sensors, Software & Analytics as an App





AV Decision Support System

January 31, 2018

#### Multi-Billion Dollar Market Opportunity



"The Commercial segment holds the most potential for growth, in our view, with a triple- digit CAGR over the next five years and a \$21bn TAM."

– Goldman Sachs, "Drones: Flying into the Mainstream", March 2016

"PwC estimates the addressable market of drone powered solutions in agriculture industry at **\$32.4bn**." – PWC, "Clarity from Above", May 2016





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## High-Altitude, Pseudo-Satellite (HAPS) UAS – Global Potential for Commercial Telecom Market



- Established HAPSMobile Inc. joint venture with SoftBank Corp. to fund \$65 million solar HAPS UAS design & development project
- Last mile connectivity solution for rapid and flexible global telecom infrastructure buildout requiring tens of \$billions in anticipated investments over the next decade for 5G
- AeroVironment to develop, manufacture and supply solar HAPS UAS to HAPSMobile Inc. on an exclusive basis, subject to joint venture agreement terms
- AeroVironment possesses exclusive rights to non-commercial markets for HAPS UAS ex-Japan

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## **Financial Summary**

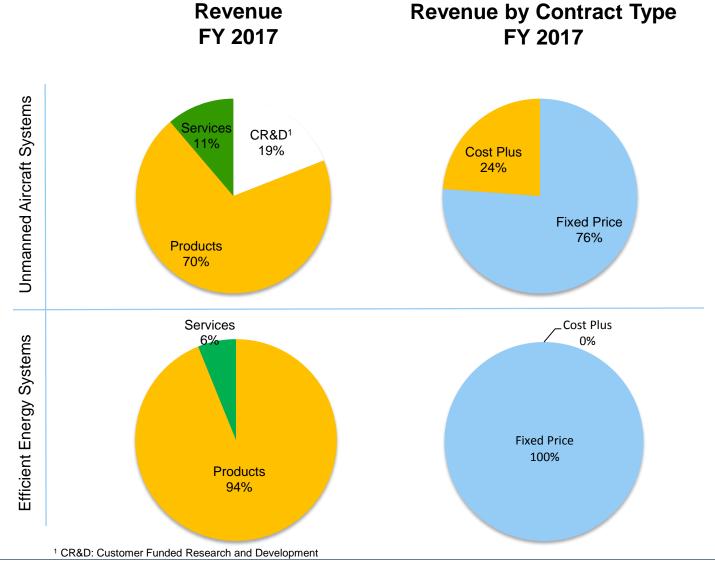


## Focused on Successfully Executing Business Model

- Strong, profitable, core business across a diversifying customer base
- Dynamic and attractive solutions portfolio consisting of mature cash generation and new innovations for growth
- Balance sheet provides flexibility to act decisively to support adoption of AeroVironment solutions
- Key Fiscal 2018 Expectations:
  - Continued strength in international small UAS, Tactical Missile Systems
  - Launch of Commercial Information Solutions into target market



## **Diverse Product and Services Revenue Mix**





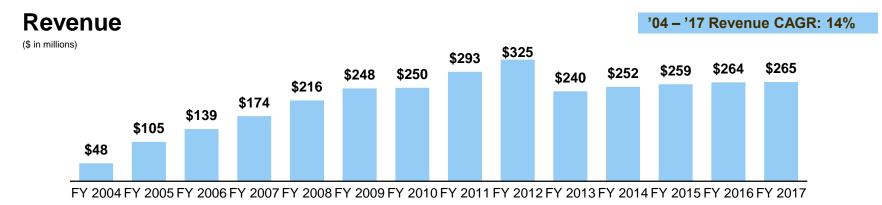
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# Profitability Driven by Technological Innovation and Investment





## Strategic R&D investments in fiscal 2015, 2016 and 2017 reduced earnings but we believe these investments have improved our positioning for long-term value creation

\* See reconciliation in Appendix A





## FY 2018 Quarterly Results

In \$ Millions (except EPS)	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	YTD
Revenue	\$43.8	\$73.8	-	-	\$117.6
Gross Margin	\$11.6	\$31.0	-	-	\$42.6
Gross Margin %	27%	42%	-	-	36%
Profit (Loss) from Operations	(\$8.2)	\$9.3	-	-	\$1.1
Profit (Loss) from Operations Margin %	(19%)	13%	-	-	1%
Net Profit (Loss) Attributable to AeroVironment	(\$4.4)	\$7.0	-	-	\$2.6
Net Profit (Loss) Margin %	(10%)	10%	-	-	2%
Earnings (Loss) per share (EPS)	(\$0.19)	\$0.29	-	-	\$0.11



## Strong Balance Sheet is Essential to our Growth Strategy: Confidence, Speed, Conviction

AeroVironment, Inc. Consolidated Balance Sheet s				
(In thousands except share and per share data)				
(in thousands except share and per share data)	October 28, 2017		April 30, 2017	
		naudited)	_	
Assets				
Current assets:	<i>c</i>	115 100	¢	70.004
Cash and cash equivalents	\$	117,109	\$	79,904
Short-term investments		110,751		119,971
Accounts receivable, net of allowance for doubtful accounts of \$1,201 at October 28, 2017 and				
\$291 at April 30, 2017		35,106		74,361
Unbilled receivables and retentions		13,494		14,120
Inventories, net		76,039		60,076
Prepaid expenses and other current assets		5,175	_	5,653
Total current assets		357,674		354,085
Long-term investments		33,024		42,096
Property and equipment, net		21,614		19,220
Deferred income taxes		16,113		15,089
Other assets	_	838		2,010
Total assets	\$	429,263	\$	432,500
Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable	\$	15,724	\$	20,283
Wages and related accruals		10,415		12,966
Income taxes payable		350		1,418
Customer advances		3,921		3,317
Other current liabilities		7,441		10,079
Total current liabilities	_	37,851	_	48,063
Deferred rent		1,637		1,719
Capital lease obligations - net of current portion		50		161
Other non-current liabilities		184		184
Deferred tax liability		67		116
Liability for uncertain tax positions		64		64
Commitments and contingencies		01		01
Stockholders' equity:				
Preferred stock, \$0.0001 par value:				
Authorized shares—10,000,000; none issued or outstanding at October 28, 2017 and April 30, 2017		_		_
Common stock, \$0.0001 par value:				
Authorized shares—100.000.000				
Issued and outstanding shares—23,865,335 shares at October 28, 2017 and 23,630,419 at				
April 30, 2017		2		2
Additional paid-in capital		166,993		162,150
Accumulated other comprehensive loss		(98)		(127)
Retained earnings	_	222,504		219,929
Total AeroVironment stockholders' equity		389,401		381,954
Noncontrolling interest		9		239
Total equity	_	389,410		382,193
Total liabilities and stockholders' equity	\$	429,263	\$	432,500

See accompanying notes to consolidated financial statements (unaudited).

\$261 million in cash, short and long term investments

No debt (other than \$0.2 million IT capital leases)

# Focused on Executing Our Fiscal 2018 Plan to Drive Long-Term Value

- Profitable Growth through Technology-Based Innovation
- Significant Optionality from Multiple High-Value Growth Opportunities
- Strong Financial Foundation
- History of Creating Differentiated and Industry Leading Solutions







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