## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 4, 2013

#### AEROVIRONMENT, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

181 W. Huntington Drive, Suite 202 Monrovia, CA (Address of Principal Executive Offices) 001-33261 (Commission File Number) 95-2705790 (I.R.S. Employer Identification No.)

**91016** (Zip Code)

Registrant's telephone number, including area code: (626) 357-9983

eck the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following visions (see General Instruction A.2. below):
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange ct (17 CFR 240.14d-2(B))
Pre-commencement communications pursuant to Rule 13e-4(c)) under the Exchange Act (17 CFR 240.13e-4c))

#### Item 7.01. Regulation FD Disclosure

The Annual Meeting of Stockholders of AeroVironment, Inc. (the "Company") will be held on October 4, 2013 at 10:00 a.m., Pacific Time, at its 994 Flower Glen Street, Simi Valley, California 93065 facility. At the Annual Meeting, senior executives of the Company will make presentations and discuss the Company's business, current performance and strategy. Charts to be used in those presentations are attached to this report as Exhibit 99.1.

#### Safe Harbor Statement

Certain statements in this press release may constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. These statements are made on the basis of current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from those expressed or implied. Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, our ability to perform under existing contracts and obtain additional contracts; changes in the timing and/or amount of government spending; changes in the supply and/or demand and/or prices for our products and services; changes in the regulatory environment; the activities of competitors; failure of the markets in which we operate to grow; failure to expand into new markets; failure to develop new products or integrate new technology with current products; and general economic and business conditions in the United States and elsewhere in the world. For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

#### Item 9.01. Financial Statements and Exhibits

(d) Exhibits.

	(d)	EXMIDITS.
Exhibit		
Number		Description
99.1		Investor Overview Presentation dated October 4, 2013
		2

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AEROVIRONMENT, INC.

Date: October 4, 2013

By: /s/ Douglas E. Scott
Douglas E. Scott
Senior Vice President and General Counsel



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- Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, our ability to perform under existing contracts and obtain additional contracts; changes in the timing and/or amount of government spending; changes in the supply and/or demand and/or prices for our products and services; changes in the regulatory environment; the activities of competitors; failure of the markets in which we operate to grow; failure to expand into new markets; failure to develop new products or integrate new technology with current products; and general economic and business conditions in the United States and elsewhere in the world; and general economic and business conditions in the United States and elsewhere in the world.
- For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

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### **Important Additional Information**



AeroVironment and its directors, executive officers and certain employees may be deemed to be participants in the solicitation of proxies in respect of the Annual Meeting. AeroVironment has filed with the SEC a definitive proxy statement and WHITE proxy card in connection with the Annual Meeting (the "2013 Proxy Materials"). The 2013 Proxy Materials contain important information about AeroVironment, the Annual Meeting and related matters, including the interests, if any, of these directors, executive officers and specified employees. Stockholders are urged to read the 2013 Proxy Materials and accompanying WHITE proxy card carefully. Stockholders are able to obtain free copies of the 2013 Proxy Materials and other documents filed with the SEC by AeroVironment through the web site maintained by the SEC at www.sec.gov and on AeroVironment's web site at www.investor.avinc.com.

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AEROVIRONMENT OVERVIEW

UNMANNED AIRCRAFT SYSTEMS

EFFICIENT ENERGY SYSTEMS

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FINANCIAL OVERVIEW

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### Management Team Brings Proven Experience, Market Leadership and Track Record of Success



Tim Conver Chairman and Chief Executive Officer (40 years experience)	<ul> <li>President since 1990, Chief Executive Officer since 1992, Board member since 1988</li> <li>Led AeroVironment from R&amp;D focused organization to publicly traded market leader</li> <li>Previously President of Whittaker Electronic Resources, a supplier of engineered products for military electronics and industrial instrumentation</li> </ul>
Jikun Kim Chief Financial Officer (24 years experience)	<ul> <li>Senior Vice President of Finance &amp; Chief Financial Officer since 2010</li> <li>Vice President and Controller from 2009 to 2010</li> <li>Previously Chief Financial Officer of Raytheon Vision Systems</li> </ul>
Tom Herring Chief Operating Officer (32 years experience)	<ul> <li>Senior Vice President &amp; Chief Operating Officer since 2012</li> <li>Senior Vice President &amp; General Manager, Unmanned Aircraft Systems (UAS) from 2010 to 2012, held various leadership positions since joining the company in 2008</li> <li>Previously held various leadership positions during his 27-year tenure with BAE Systems, a global company engaged in the development, delivery and support of advanced defense, security and aerospace systems</li> </ul>
Roy Minson Senior Vice President, General Manager, UAS (25 years experience)	<ul> <li>Senior Vice President &amp; General Manager, UAS since 2012</li> <li>Vice President, Business Development and Deputy General Manager, Unmanned Aircraft Systems from 2010 to 2012</li> <li>Previously Vice President and Operations Manager for R&amp;D businesses within the Tactical Systems and Solutions division of SAIC, a defense contractor</li> </ul>
Wahid Nawabi Senior Vice President, General Manager, EES (22 years experience)	<ul> <li>Senior Vice President &amp; General Manager, Efficient Energy Systems since joining the company in 2011</li> <li>Previously served in executive positions for 20 years in advanced technology companies, including 16 years at American Power Conversion, a provider of power protection products and services</li> </ul>

## AeroVironment Highlights: A History of Adapting to Change While Continuously Innovating



Profitable Growth through Technology Based Innovation

- 20% Revenue CAGR FY '04 '13
- Proprietary IP portfolio underpins success
- Proven and experienced management team

Strong and Balanced Pipeline with Multiple High-Value Market Opportunities

- Small UAS: continued evolution in U.S. military market, emerging opportunities in adjacent commercial and international markets
- Tactical Missile Systems: accelerating adoption, high volume potential
- EV charging: emerging market opportunity
- High Altitude Long Endurance (HALE) UAS: significant unmet need

Strong Financial Performance

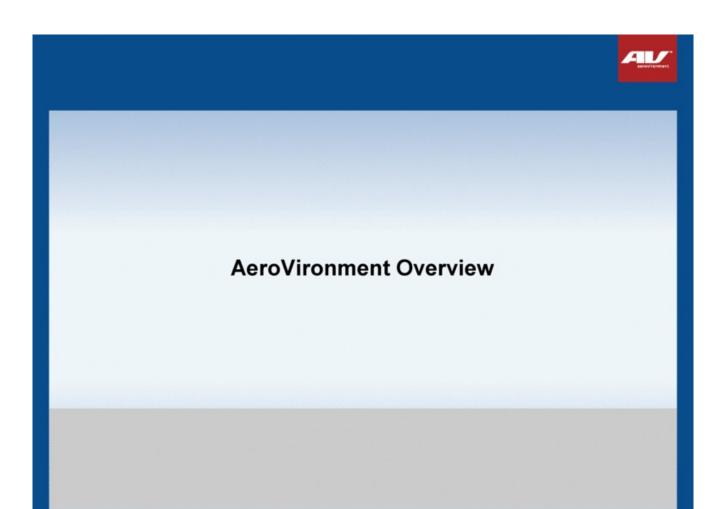
- Consistent cash generation
- Strong, efficient, growth-oriented balance sheet
- Making prudent investments to capitalize on significant multimarket growth opportunities

Differentiated Solutions with Industry Leading Positions
Across Multiple Markets

- Pioneer & market leader in small UAS
- Pioneer & market leader in Electric Vehicle (EV) test and charging solutions

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## AeroVironment is a Multi-Disciplinary Technology Innovator



- Founded: 1971 in Pasadena, CA
- Public company since 2007
  - \$520m market cap as of 9/12/13
  - \$240m revenue in Fiscal 2013
- 2004-2013 Performance:
  - Sales CAGR: 20%
  - Average return on net operating assets: 41%
- Produced 85% of all unmanned aircraft in U.S. Department of Defense ("DoD") inventory
- A leader in deployment of EV charging systems in North America



Creating value by identifying, developing, investing in and providing innovative technology-based solutions to high value market opportunities

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## AeroVironment: An Enduring Success Story of Innovation, Flexibility and Entrepreneurship

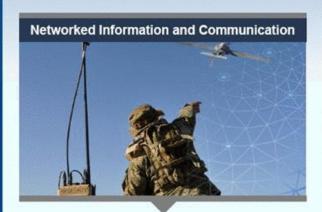




## We Target Global, Long-Term Trends with Innovative New Solutions



Focused on Levering Key Trends Across Both Business Segments...





UAS EES

Delivering Unique, High-Quality and Innovative Products and Services to Our Customers Around the World

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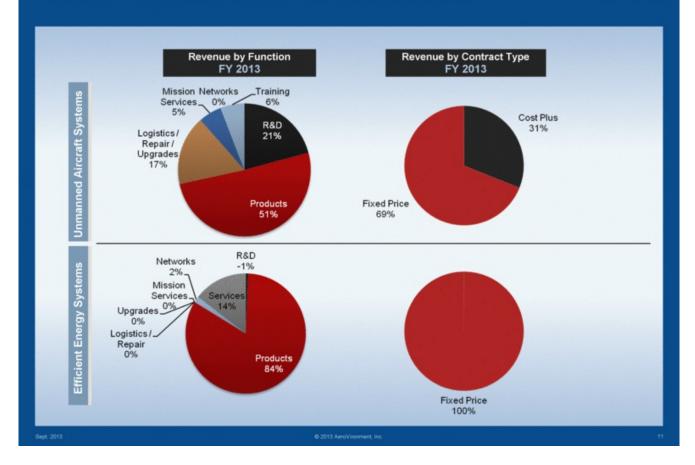


## **Business Segment Overview**

	Unmanne	ed Aircraft Syste	ems (UAS)	Efficient Energy Systems (EES)					
Overview	<ul> <li>Develops and supplies UAS, tactical missile systems and related services primarily to organizations within the U.S. Department of Defense</li> </ul>			<ul> <li>Supplies charging systems and services for EVs, and power cycling and test systems, to commercial, consumer and government customers</li> </ul>					
	Roy Minson, G	Seneral Manager		<ul><li>Wahid Naw</li></ul>	abi, General Manager				
	Key products	/programs includ	e:	<ul> <li>Key produ</li> </ul>	cts include:				
	- Small UAS: I	Raven, Wasp, Pum	a, Shrike, Qube	- DC test e	quipment for battery pa	cks (EV Test Systems)			
		sile Systems: Switch Global Observer	nblade		EV charging systems found support equipment				
Key			9 <u>2.000 22.000</u>	- EV chargi	ng solutions				
Products				= 13	(S. CEII)				
	Small UAS	Switchblade	Global Observer	EV Test System (EVTS)	s Industrial EV Charging Systems (Indust. Charging)	Public, Home EV Charging Solutions			
Core Capabilities	systems; high	-density energy	ulsion systems; effic packaging; contro nergy efficient syster	ols integration	; systems integra	tion; engineering			
	(\$ in millions)			(\$ in millions)					
	\$250	\$274			654				
			\$194	\$43	\$51	\$46			
Financial Overview	\$100	\$116	\$79	S	18 \$13	\$13			
	FY11	FY12	FY13	FY11	FY12	FY13			
	■ Rev	enue Gr	oss Margin		Revenue Gr	ross Margin			
A STATE OF THE PARTY OF THE PAR									

## ALU-

### **Diverse Product and Service Revenue Mix**



### Profitable Historical Revenue Growth with Efficient Asset Utilization





1 See reconciliations in Appendices A and B

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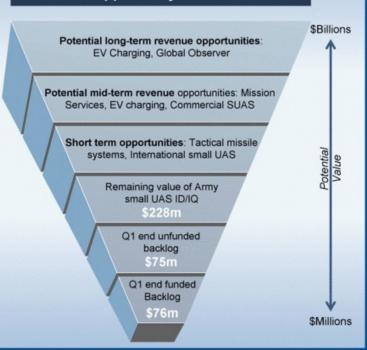
### High Level of Short-Term Visibility with Strong and Balanced Long-Term Pipeline



#### Q1 FY14 Visibility (\$millions)

Q1 Revenue (Actual)	\$44
Q1 Ending Funded Backlog (executable in FY14)	\$72
Final U.S. Government FY12 Raven Booking in Q2	\$13.5
Other Q2 Bookings as of 8/27/13	\$8
Additional EES revenue to match FY13	\$28
Portion of U.S. Gov't. FY13 funding expected in FY14	<u>\$18</u>
Total Visibility	\$184
Visibility % of mid-point FY14 revenue guidance (\$230m - \$250m)	77%

#### **Opportunity Funnel**

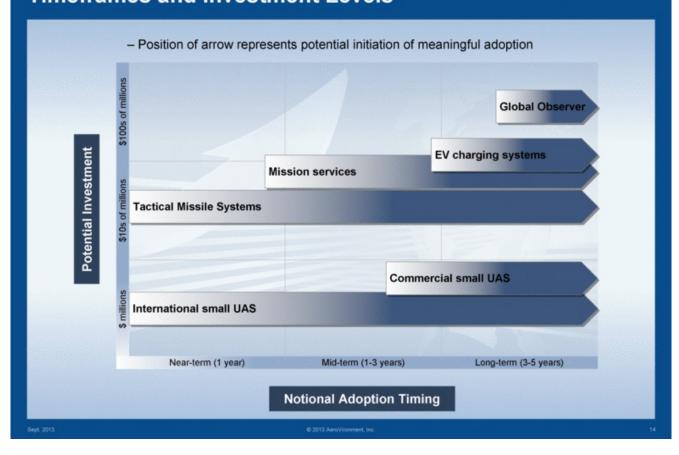


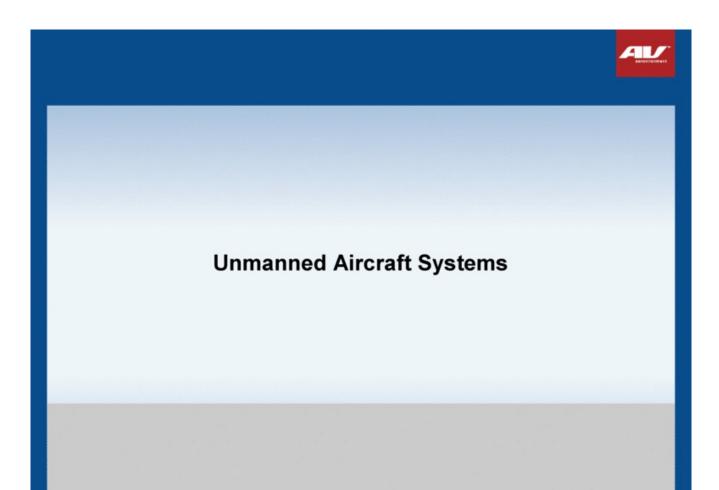
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## Positioned for Multi-Market Growth Across Varying Timeframes and Investment Levels







# Small UAS are Embedded in the Fabric of U.S. Security





81% of total FY'13 company revenue

23% revenue CAGR FY'04 – '13

85% of all unmanned aircraft in U.S. Dept. of Defense inventory

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### AeroVironment is a Trusted Partner to its Customers

Customers	Awards	Max Value
<b>6</b>	U.S. Marine Corps SURSS Program Sole Source Production Award – Dragon Eye (2003)	\$48m1
	U.S. Army RPUAS Program Sole Source Production Award – Raven B (2005)	
<b>(b)</b>	U.S. Air Force BATMAV Program Sole Source Production Award – Wasp III (2006)	\$50m²
	U.S. Government Multi-Agency JCTD Sole Source Development Award - Global Observer (2007)	\$132m <sup>1,2</sup>
	U.S. Special Operations Command AECV Program Sole Source Production Award – Puma AE (2008)	\$200m²
	U.S. Army Close Combat Weapon Systems Sole Source Switchblade Orders (2012-2013)	\$52m <sup>1</sup>
	U.S. Army Multi-Source Small UAS Production Contract (2012)	\$248m²
	International UAS revenue (FY 2009-2013)	\$66m <sup>1</sup>

<sup>&</sup>lt;sup>1</sup> Indicates AeroVironment revenue

#### **Press Highlights**

"Soldiers and leaders have readily embraced (Switchblade) as an invaluable tool,"

- Army Times, August 14, 2013

"The Raven has made more of a difference than any other single system the Defense Department has developed. It's truly revolutionary."

- Dyke Weatherington, Deputy Director, Unmanned Warfare Office of the Under Secretary of Defense

"I can't speak highly enough about the intelligence-driven operations that were possible only through Puma."

- Captain John A. Dalby, United States Marine Corps, August 2013, Marine Corps Gazette

"I think the Raven is one of the greatest forewarning systems the Army has produced,"

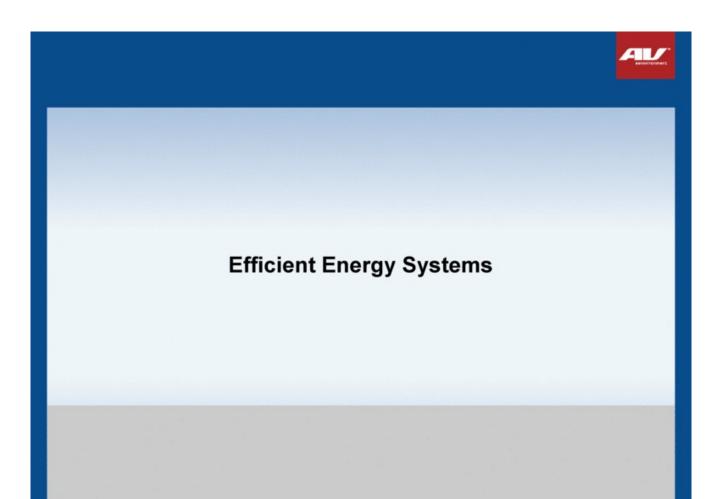
- Staff Sgt. Josh Frana, a master Raven trainer with Battery B, 1st Battalion, 20th Field Artillery Regiment

<sup>&</sup>lt;sup>2</sup> Indicates maximum value of orders permissible under contract

### **UAS Segment Outlook**



- Customer contracting delays continue, driven by sequestration and continuing resolution; previously delayed orders are being released
  - GFY12 Raven, Marine Corps Puma, Switchblade orders received in Q1 and early Q2
- Continue to focus on three priorities for Fiscal 2014:
  - Staying number one with our customers
  - Winning and executing on key growth opportunities, including Switchblade, international small UAS and mission services
  - Ensuring profitability while maintaining the ability to execute effectively on our key new growth initiatives
- Switchblade adoption accelerating under contract with \$36.7 million production order in early Q2
- Continued international progress establishing new customer relationships including new partnership in India
- Uniquely positioned in mission services to meet U.S. Department of State (DoS) needs
  - DoS issued Request for Information (RFI) for Tier I small UAS services in August 2013
  - We expect Request for Proposals (RFP) in 2nd half of Fiscal 2014
- Significant potential in commercial market Puma received first and only small UAS FAA certification and we have seen strong support from early adopters





### **Products and Services Supporting EVs**

### Leading

test systems for EV and advanced battery development

### Leading

advanced charging systems for industrial EVs

### Leading

provider of EV charging solutions



## Broad Adoption of EVs Requires Comprehensive Infrastructure









#### **Automakers**

- Nissan Preferred provider of home charging docks for Nissan LEAF in North America and Canada
- BMW Preferred provider of home charging docks for ActivE
- Mitsubishi Provider of home charging docks for "i" series
- Ford Preferred provider of integrated home charging installation and charging docks
- Chrysler/FIAT Preferred provider of home charging systems and installation











#### **Ecosystem Networks**

 NRG Energy – Houston, Dallas/Ft. Worth, TX comprehensive charging and data network

#### Electric Utilities/Grid

- TXU Energy charging network in McKinney, TX
- Hydro-Quebec public EV infrastructure program "Le Circuit électrique"
- Indianapolis Power & Light (IPL)
   EV infrastructure for utility's customers

#### Consumer Retail Channels

- Amazon.com
- Company website
- Auto dealerships

#### State/Local Governments

- Hawaii DC fast charging and charging docks
- Oregon DC fast charging corridor
- Washington State DC fast charging corridor
- California Energy Commission home charging program
- Massachusetts Dept. of Energymunicipal smart charging



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### **EES Outlook**



- Industrial and passenger EV charging systems sales and development drive revenue for EES
- Industrial EV charging systems continue to benefit from the economic recovery in North America
- Plug-in electric vehicle sales are up quarter-over-quarter in North America:
  - Delivered more than 13,000 Level 2 charge docks since inception
  - Delivered more than 300 DC quick chargers since inception
- Chrysler/FIAT contracted with AeroVironment in Q1 as the preferred charging infrastructure supplier for 500e launch in North America
  - Broadens a set of important similar OEM relationships with Nissan, Mitsubishi, BMW and Ford
- EV test systems showing near term softness as demand tied to battery and government funding for EV development slows



### **New Ventures and Opportunities**

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### UAS: Domestic Opportunities Represent Large Potential Market<sup>1</sup> in the United States and Abroad



#### Catalyst - FAA Scheduled to Integrate UAS into National Airspace by Sept. 2015

	Current Situation	UAS Opportunity
Border Security	Nearly 20,000 miles of U.S. border and coastline represent a massive area to observe and protect     Border patrol agents often operate in remote and dangerous areas	Small UAS can be carried to the point of use and deployed rapidly to gain day or night situational awareness     Global Observer designed for uninterrupted affordable coverage, anywhere, at any time, over a large area
Search & Rescue	The probability of rescuing a lost person decreases with time Conventional search & rescue is resource and time-intensive	Small UAS can be deployed rapidly by the first responder on scene to search for missing persons quickly and efficiently, day or night     Helicopters could be reserved for extraction or other high value missions
Law Enforcement	Accident scenes, active shooters, disasters, hazardous waste spills present numerous challenges to law enforcement agencies	Small UAS can provide a valuable visual vantage point to gain a better understanding of the current situation without putting a pilot into harm's way Small UAS can be inconspicuous, quiet and costeffective for the thousands of agencies without helicopters
Oil & Gas Industry	Large scale resource extraction and transportation can impact sensitive environments  Disasters can take lives, damage the environment and have very large economic costs  Requirement for regular and post-disaster visual inspection of offshore platforms and pipelines	Small UAS already being used to monitor wildlife and sensitive ecosystems     Small UAS enable rapid inspection and other sensing missions
Agriculture	Variations in hydration, invasive species, growth cycles and nutrition can affect crops     Currently difficult and costly to obtain accurate information over large areas	Unmanned helicopters in use for agriculture in Japan for more than a decade Large, remote farms provide lower-risk operating environment to air traffic and citizens

<sup>1</sup> AUVSI The Economic Impact of Unmanned Aircraft Systems Integration in the United States: http://www.auvsi.org/econreport

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### **UAS: Increasing International Adoption of Small UAS**

25 international AeroVironment UAS customers – most with additional procurement potential, and many other countries evaluating small UAS



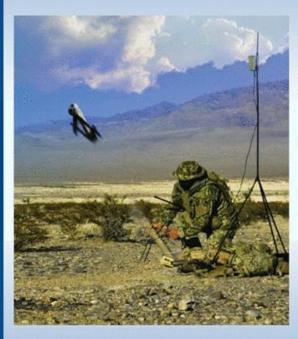
	Sample of International UAS Activity
Italy	<ul> <li>Purchased original Pointer systems in 1990s</li> <li>Purchased RQ-11B Raven B in 2000s</li> <li>Purchased additional AeroVironment small UAS; type certification granted to Raven B in Italian airspace</li> </ul>
Denmark	<ul> <li>Purchased RQ-11B Raven B systems for \$2.4 million in 2007</li> <li>Purchased RQ-20A Puma AE systems for \$9.6 million in 2012</li> <li>Do not operate any other UAS</li> </ul>
Sweden	Purchased RQ-20A Puma AE and Wasp III small UAS in 2012 Family of System" approach to UAS management and operation
India	Teaming agreement with Dynamatics Technologies to manufacture small UAS in India, 2013 Access to large, rapidly growing market for UAS Could source small UAS for other markets



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# UAS: Switchblade Tactical Missile Systems – Accelerating Adoption by U.S. Military





- Rapid and highly accurate backpackable weapon system designed to avoid collateral damage
- \$52 million in orders received by AeroVironment since August 2012
  - \$36.7 million since August 20, 2013
- DoD requested total of \$6.7 billion for FY 2014 U.S. missile procurement
- Potential U.S. DoD Program of Record by fiscal 2016

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## UAS: Mission Services Deliver Valuable Situational Awareness to Customers



- AeroVironment employees operate company-owned UAS at customer locations to provide information on a fee-for-service basis
- In 2012 the U.S. Department of State issued a request for proposals (RFP) for UAV support services with a maximum value of up to \$1 billion over five years
  - Supporting this tender could have required up to \$80 million in capital expense and inventory in the first year of the program
- In May 2013 the U.S. Department of State cancelled its RFP, then issued a new Request For Information for Tier I UAV services in August
- Additional mission services opportunities exist beyond DoS

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## UAS: Global Observer Offers Valuable Capabilities for Affordable Communications and Information







- U.S. government is projected to purchase \$3 to \$5 billion¹ annual commercial satellite capacity within ten years
- \$132 million customer-funded development program 2007-2011
  - Developed two aircraft, ground control system, supply chain and mfg. system
  - Successfully completed eight test flights
  - AeroVironment now owns 2nd aircraft
- Successful adoption would be transformative for AeroVironment
- Could require \$100s of millions for full rate production capability, development, capitalization of services, etc.

Source: http://www.defensedaily.com/Assets/DBB\_SATCOM.pdf, slide 7

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# EES: Increasing Adoption of EVs Could Stimulate Large Demand for Charging Systems



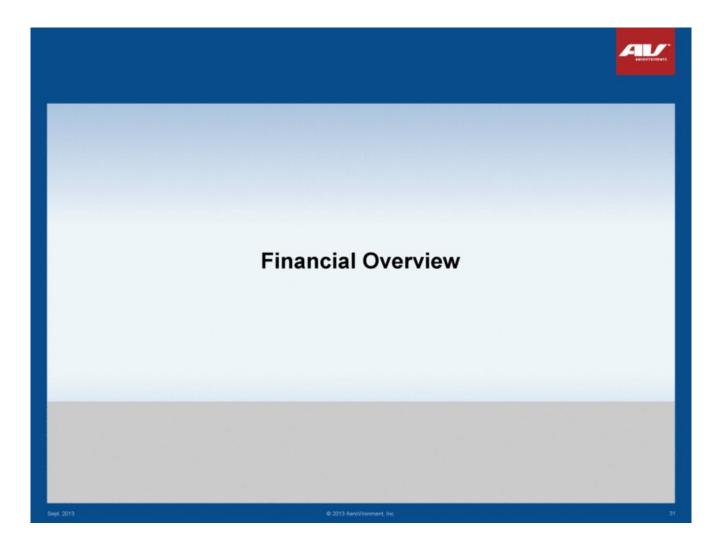
	New Light Vehicle Sales Forecast	Assumed Cost of Home Charging System (with Installation)	Potential Market Value (Based on 5% adoption)
United States 2013 sales projection	15 million	\$1,500	\$1.1 billion
Global sales projection (ex-US)	68 million	\$750	\$2.5 billion

A five percent plug-in penetration rate of auto sales would yield a large EV charging market opportunity

Sources: LMC Automotive (January 28, 2013). "Global Light Vehicle Sales Poised for Modest Growth in 2013" [Press release]. Retrieved from http://www.prnewswire.com/news-releases/global-light-vehicle-sales-poised-for-modest-growth-in-2013-188668181.html.

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## ALC:

### Focused on Successfully Executing Business Model

- Strong, profitable, organic growth across a diversifying customer base
- Balance sheet management reflects focus on competitiveness and efficiency; in-line with peers
- Dynamic and highly attractive portfolio mix consisting of mature cash generators and new innovations supporting ongoing success
- Flexibility to act decisively when contract funding is delayed, evidenced by operating cost reductions in May 2013, which lowered breakeven revenue from \$60-\$65 million to \$50-\$55 million
- Visibility into 77% of the midpoint of our FY14 revenue guidance range as of August 27, 2013

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# Significant Growth and Profitability Driven by Technological Innovation





## Q1 FY 2014 Quarterly Results and Market Perspectives



In \$ Millions	Qtr. 1
Revenue	\$44.1
Gross Margin	\$12.5
Gross Margin %	28%
Income (loss) from Operations	(\$7.1)
Income (loss) from Operations Margin %	(16%)
Net Income (loss)	(\$7.2)
Net Income Margin %	(16%)
EPS (loss)	(\$0.32)

#### Sell-Side Analyst Comments:

- "In spite of near-term timing uncertainty; we believe AV remains in a strong position to grow from multiple opportunities including the Switchblade, Mission Services, Puma upgrade and the international and civil drone markets."
  - Benchmark Analyst, 8/28/13
- "Over the past four years, we have seen AeroVironment evolve from essentially a one-product company selling the Raven UAS, to selling multiple products to multiple customers in the domestic and international defense and civil markets."
  - Dougherty & Co. Analyst, 8/28/13
- "By developing solutions ahead of the customer's need and having the capital necessary to invest in new products, the company is prepared for upcoming growth opportunities."
  - Jefferies Analyst, 8/28/13
- "We continue to believe AVAV has a strong product portfolio in end-markets that have long-term growth prospects (small unmanned, EV charging)."
  - Goldman Sachs Analyst, 8/28/13

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## AeroVironment's Focus on Cost Structure is Reflected in Q1 FY 2014 Results



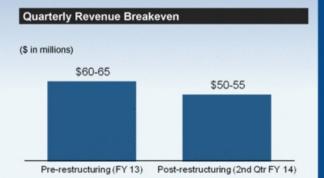
#### Q1 FY 2014 Restructuring Initiatives

#### Summary of restructuring measures

- Addressed overhead and expenses, eliminated approximately 60 full-time positions and most temporary positions in the first part of Q1
- Focused on executing this year's plan and longterm growth strategy – key initiatives for FY 14:
  - A sustained focus on staying number one with our customers
  - Winning and executing on key growth opportunities
  - Ensuring profitability

#### Financial impact

- One time severance expense associated with the reduction in force was taken in Q1 of fiscal 2014
- Q1 cost reductions expected to triple full year operating profit relative to last year



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# Strong Balance Sheet is Essential to our Growth Strategy: Confidence, Speed, Conviction

AeroVironment, Inc.		
Consolidated Balance Sheets		
(In thousands except share and per share data)		
	July 27, 2013 (Unaudited)	April 30, 2013
Assets		
Current assets:  Cash and cash equivalents  Short-term investments  Accounts receivable, net of allowance for doubtful accounts of \$731 at July 27, 2013 and \$936 at / Unbilled receivables and retentions Inventories, net Income tax receivable  Deferred income taxes  Prepaid expenses and other current assets	\$ 64,339 64,474 19,604 9,719 68,663 14,812 5,189 3,765	\$ 75,332 73,241 19,770 11,304 62,561 11,777 5,166 4,303
Propiate expenses and other current assets Total current assets Long-term investments Property and equipment, net Deferred income taxes Other assets	250,565 67,595 26,725 5,638 1,036	263,454 68,916 24,429 5,606 1,060
Total assets	\$ 351,559	\$ 363,465
Liabilities and Stockholders' Equity Current liabilities: Accounts payable Wages and related accruals Customer advances Other current liabilities	\$ 13,545 9,109 7,005 7,194	\$ 16,144 12,116 7,519 6,408
Total current liabilities Deferred rent Liability for uncertain tax positions Commitments and contingencies Stockholders' equity:	36,853 696 5,211	42,187 771 5,321
Preferred stock, \$0.0001 par value: Authorized shares - 10,000,000; none issued or outstanding Common stock, \$0.0001 par value: Authorized shares - 100,000,000	٠	
Issued and outstanding shares - 22,672,762 at July 27, 2013 and 22,614,315 at April 30, 2013 Additional paid-in capital Accumulated other comprehensive loss Retained earnings	131,398 (753) 178,152	130,527 (705) 185,362
Total stockholders' equity	308,799	315,186
Total liabilities and stockholders' equity	\$ 351,559	\$ 363,465

\$196 million in cash, short and long term investments

No debt

Large customers are more likely to work with a proven partner that has a track record of success and a strong and liquid balance sheet

Sept. 2013

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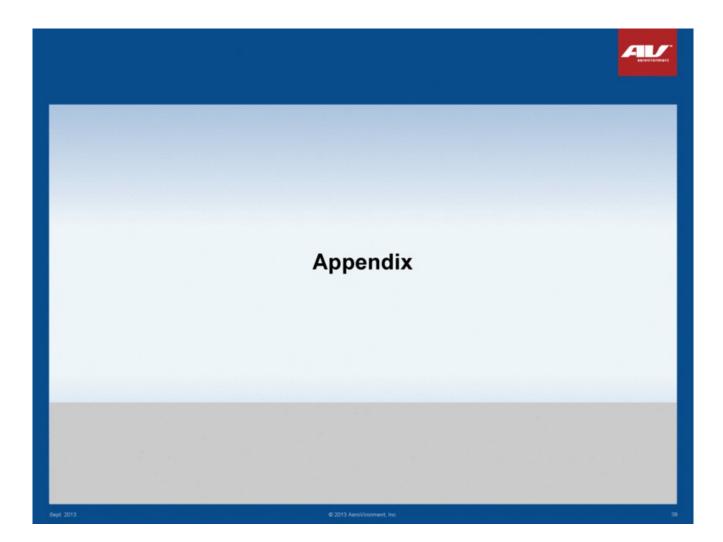
## Focused on Executing Our Fiscal 2014 Plan to Drive Long-Term Value



- Profitable growth through technology-based innovation
- Strong and balanced pipeline with multiple high-value market opportunities
- Consistent financial performance
- Differentiated solutions with industry-leading positions across multiple markets
- Solid track record of performance

Sept. 201:

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# Appendix A - EBITDA Reconciliation and Free Cash Flow



		(in Thousands)								
	FY04 *	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13
EBITDA - build up from GAAP financials										
Income from Operations (GAAP financials)	3,118	20,074	15,851	30,501	28,444	32,553	29,887	33,951	43,076	3,802
+ Plus Depreciation and Amortization (GAAP financials)	764	1,053	1,999	2,897	3,849	5,355	8,982	10,599	8,973	10,937
EBITDA	3,882	21,127	17,850	33,398	32,293	37,908	38,869	44,550	52,049	14,739
EBITDA / Revenues	8.1%	20.1%	12.8%	19.2%	15.0%	15.3%	15.6%	15.2%	16.0%	6.1%
					(in Thous	ands)				
	FY04 *	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13
Free Cash Flow										
Cash Flow From Operations (GAAP financials)	1,570	8,644	13,353	15,022	15,502	39,770	35,984	33,486	18,754	24,007
-Less Acquisition of Property & Equipment (GAAP financials)	1,373	3,541	4,190	3,038	7,928	13,302	10,792	10,173	14,992	11,834
	197	5,103	9,163	11,984	7,574	26,468	25,192	23,313	3,762	12,173

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### Appendix B - Weighted Average Return on Net **Operating Assets Reconciliation**



		(in Thousands)									
Revenues -from GAAP financials (1)	FY04 47,680	FY05 105,155	FY06 139,357	<u>FY07</u> 173,721	FY08 215,746	FY09 247,662	FY10 249,518	FY11 292,503	FY12 325,008	<u>FY13</u> 240,152	
Income from Operations - from GAAP financials (2)	3,118	20,074	15,851	30,501	28,444	32,553	29,887	33,951	43,076	3,4	
Current Assets - Net of Notional Cash** and ST Investments (3)											
Total Current Assets (GAAP financials)	24,296	45,528	56,630	161,068	191,996	221,374	245,595	302,509	280,278	263,4	
-Less Total Cash & Cash Equivalents (GAAP financials)	3,310	10,060	15,388	20,920	105,064	116,501	28,665	62,041	64,220	75,3	
+ Plus Nominal Cash	3,310	10,060	15,388	20,920	25,000	25,000	25,000	25,000	25,000	25,0	
-Less Short Term Investments (GAAP financials)				88,325	13,375	21,523	135,770	126,839	77,152	73,2	
	24,296	45,528	56,680	72,743	98,557	108,350	106,160	133,629	163,906	139,1	
Total Current Liabilities - from GAAP financials (4)	17,950	26,140	28,030	31,213	30,011	38,637	44,113	62,104	63,099	42,1	
Property Plant & Equipment, Net - from GAAP financials (5)	1,715	4,175	6,098	6,229	10,308	18,218	20,025	17,498	23,515	24,4	
Net Operating Assets (6): (3)-(4)+(5)	3,061	23,563	34,748	47,759	78,854	87,931	82,072	94,023	124,322	122,1	
Operating Profit % (7): (2)/(1) Net Operating Asset Turns (8): (1)/(6)	6.5% 5.9	19.1% 4.5	11.4% 4.0	17.6% 3.6	13.2% 2.7	13.1% 2.8	12.0% 3.0	11.6% 3.1	13.3% 2.6	2.	
RNOA: (7)*(8)	38.7%	85.2%	45.6%	63.9%	36.1%	37.0%	36.4%	36.1%	34.6%	3	

<sup>\*</sup>Fiscal Year 2004 are audited financial information that was not publicly available in 5-1 Filing.
\*\*Nominal cas is defined as cash used in for operating activities.
\*\*\* 2004-13 RNOA is an weighted average calculation

### Appendix C - AeroVironment's Board Has Implemented Numerous Governance Changes



Implemented Independent Lead Director board leadership structure

 Steve Page, independent director with experience serving as lead director of Liberty Mutual Holding Company, Inc., was appointed as Independent Lead Director

Nominated two new independent director candidates with highly relevant experience

- Tom Burbage experienced aerospace executive with extensive international business experience
- Ed Muller experienced energy CEO with substantial Fortune 500 company board experience

Implemented Incentive Compensation Recovery Policy

 Allows company to "claw back" incentive compensation paid to executives who engaged in wrongdoing

Adopted director and executive stock ownership and retention guidelines

- Outside directors are required to own stock with value of 3x annual nonemployee director retainer
- CEO is required to own stock with value of 4x his base salary
- Other executive officers are required to own stock with value of 2x their base salary
- Executive officers are required to retain 50% of stock received from equity awards until ownership requirement is met

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