

PROCEED WITH CERTAINTY

AeroVironment, Inc. Overview for Canaccord Genuity Growth Conference

August 9, 2018



Safe Harbor Statement

- Certain statements in this presentation may constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements.
- Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, reliance on sales to the U.S. government; availability of U.S. government funding for defense procurement and R&D programs; changes in the timing and/or amount of government spending; our ability to perform under existing contracts and obtain new contracts; risks related to our international business, including compliance with export control laws; potential need for changes in our long-term strategy in response to future developments; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats; changes in the supply and/or demand and/or prices for our products and services; the activities of competitors and increased competition; failure of the markets in which we operate to grow; uncertainty in the customer adoption rate of commercial use unmanned aircraft systems; failure to remain a market innovator and create new market opportunities; changes in significant operating expenses, including components and raw materials; failure to develop new products; the extensive regulatory requirements governing our contracts with the U.S. government; product liability, infringement and other claims; changes in the regulatory environment; and general economic and business conditions in the United States and elsewhere in the world.
- For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, which are available at www.sec.gov. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.



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AeroVironment Overview

We Provide More Actionable Intelligence So You Can Proceed With Certainty



Expertise and experience that deliver **RELIABILITY** and **RESULTS**





Investment Thesis: Focused on Near and Long-Term Value Creation

Profitable Growth through Technology-Based Innovation	 Proprietary IP portfolio underpins success Proven and experienced management team
Significant Optionality from Multiple High-Value Growth Opportunities	 Small UAS: continued evolution in U.S. military market, accelerating adoption in international military markets Tactical Missile Systems: accelerating adoption, high volume potential High-Altitude Pseudo-Satellites (HAPS): global broadband telecommunications platform and business Commercial UAS information solutions: emerging market opportunity
Strong Financial Foundation	 Consistent cash generation Strong, efficient, growth-oriented balance sheet Managing investments carefully to capitalize on significant multimarket growth opportunities
History of Creating Differentiated and Industry Leading Solutions	 Pioneer & market leader in small UAS, Tactical Missile Systems, HAPS, Commercial Drone Solutions



August 9, 2018

A Success Story of Serial Innovation and **Entrepreneurship Since Our Founding in 1971**



1977 Gossamer Condor

1st controlled human powered fliaht



World Records:

1981

Solar



Longest, highest, farthest solar powered flights

Challenger



UAS

1st backpack portable small





Helios

1995 Pathfinder/ **Pathfinder Plus** Solar platform for HALE flight

World Record: Highest flying airplane in history



2005 Global Observer Prototype 1st liquid hydrogen powered UAS



Observer® Test flight program begins

Global Switchblade®



1st operational

deployment of

back-packable

tactical missile

svstem



2014 Commercial UAS 1st FAA-approved commercial services over

land

2017 Snipe™ 1st dualsensor, military-grade, pocketable UAS

2007 2018 1977 **IPO** 1979 1985 1987 2003 2005 2008 2013 2016 2018 2011 Gossamer Pterosaur Sunravcer **Dragon Eve Raven[®]** Small UAS Lona Blackwing™ Quantix[™] and Nano Air Endurance **Digital Data** Albatross AVDSS ™ Featured in Winner 1st solar 1st U.S. DoD 1st to deploy 1st submarine-Vehicle Link (DDL™) Puma™ IMAX film. Small UAS 1000s of 1st human car race launched 1st integrated 1st flapping powered flight On The Wing Program backpack A wireless 1st small UAS loitering ISR drone. sensor. wing nano across of Record portable UAVs communications extended solar system for US analytics UAV with English Channel to U.S. Forces in link that provides flight: nine hours Navy solution as an tri-axis greater security. a single year app control range and utility than analog links





Key Messages

- AeroVironment is a pure-play unmanned solutions company focused on robotics, sensors, analytics and connectivity technologies
- 2. We are at the forefront of multiple large, promising global value creation opportunities
- 3. Our strong financial position enables our growth strategy
- 4. Excellent fiscal 2018 results demonstrated track record of capitalizing on growth opportunities



AeroVironment is a Technology Solutions Provider at the Intersection of Future-Defining Capabilities





Small UAS - Embedded in the Fabric of U.S. Security

61% Of fiscal 2018

company revenue

86%

of all unmanned aircraft in U.S. Dept. of Defense inventory¹



¹ Source: United States Department of Defense Unmanned Systems Roadmap 2013-2038, page 5



Tactical Missile Systems – Accelerating U.S. DoD Adoption of Expanding Family of Loitering Systems

25%

Of fiscal 2018 company revenue

\$110 million+ \$113 million

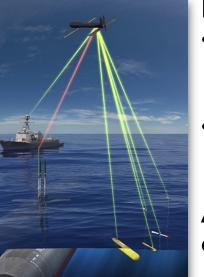
Switchblade hardware and services orders in fiscal 2018

Funding for LMAMS in U.S. Government fiscal 2019 budget request



Switchblade[®]

- Lethal, high-precision, rapidly deployed munition
- In use by United States forces
- Current solution for Army LMAMS requirement



Blackwing[™]

- Intelligence, surveillance, reconnaissance and communications solution
- Deploying on U.S. Navy submarines and positioned for Program of Record

Additional Switchblade Variants in development



High-Altitude, Pseudo-Satellite (HAPS) – Global **Potential for Commercial Telecom Market**

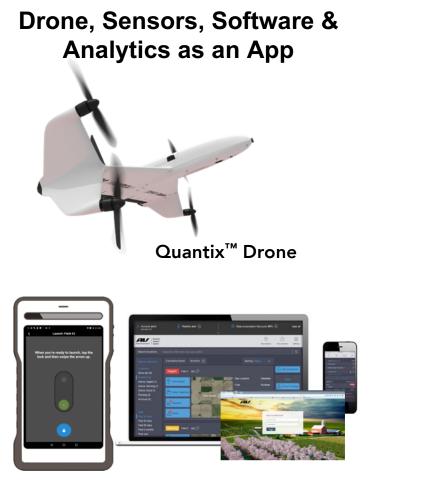
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- HAPSMobile, Inc. joint venture with SoftBank Corp. to create global broadband telecommunications business
- Last mile connectivity solution for rapid and flexible global telecom infrastructure build-out
- Joint venture funding \$70+ million AeroVironment solar HAPS UAS development & demonstration project
- AeroVironment to develop, manufacture and supply solar HAPS UAS to HAPSMobile, Inc. on an exclusive basis, subject to joint venture agreement terms
- AeroVironment possesses exclusive rights to non-commercial markets for HAPS UAS ex-Japan



Commercial Information Solutions – Global Potential in Multiple Large Industry Segments



AV Decision Support System

Multi-Billion Dollar Market Opportunity



"The Commercial segment holds the most potential for growth, in our view, with a tripledigit CAGR over the next five years and a \$21bn TAM." - Goldman Sachs, "Drones: Flying into the Mainstream", March 2016

"PwC estimates the addressable market of drone powered solutions in agriculture industry at **\$32.4bn**." – PWC, "Clarity from Above", May 2016



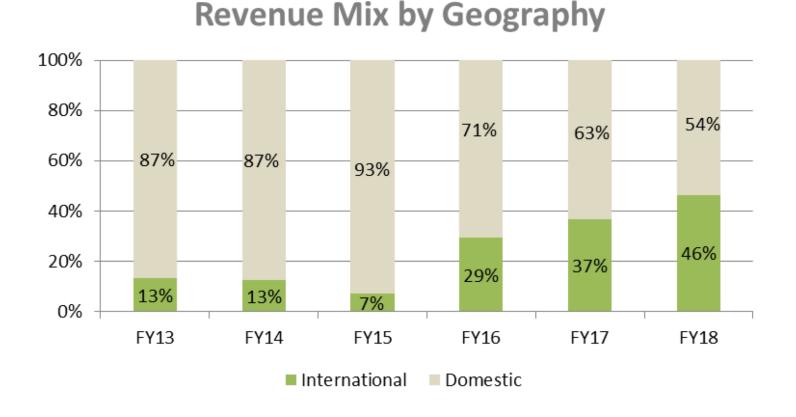
May 2016

pwc



International Revenue Growth Since Fiscal 2015 Driven by Small UAS; by HAPS in Fiscal 2018

 More than 45 international AeroVironment UAS customers, most with additional procurement potential, and many other countries evaluating small UAS



Sample Customers





Financial Summary

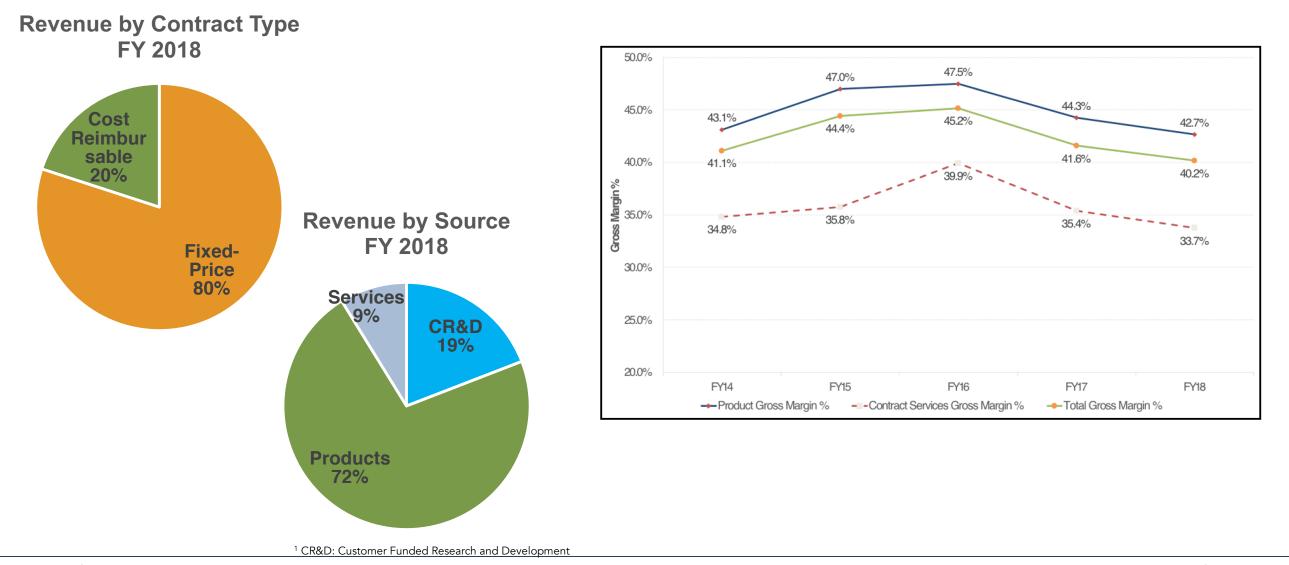


Focused on Successfully Executing Business Model

- Strong financial position
- Increasingly diverse revenue streams
- Margin sensitivity to revenue mix and volume
- Increasing focus on strategic investments
- Anticipating continued growth

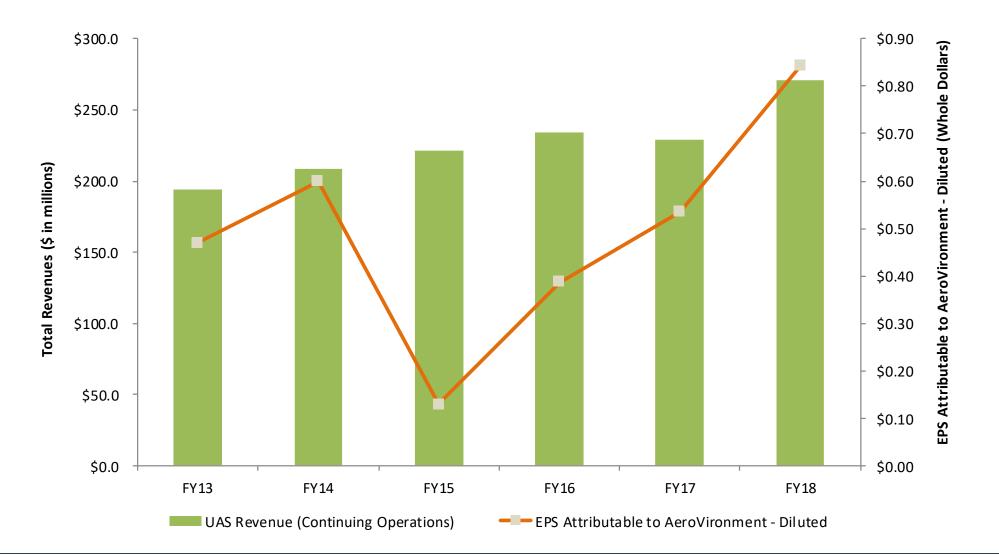


Product and Services Revenue Mix Drives Gross Margin





Profitability Driven by Innovation and Strategic Investments





FY 2018 Quarterly Results

In \$ Millions (except EPS)	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	YTD
Revenue		\$70.0	\$53.4	\$117.4	\$271.1
Gross Margin	\$10.1	\$28.7	\$17.9	\$52.2	\$108.9
Gross Margin %	28%	45%	34%	44%	40%
Profit (Loss) from Continuing Operations	(\$6.7)	\$9.1	(\$0.2)	\$29.5	\$31.6
Profit (Loss) from Continuing Operations Margin %		14%	0%	25%	12%
Net Income (Loss) Attributable to AeroVironment		\$7.0	(\$0.8)	\$18.3	\$20.1
Net Income (Loss) Attributable to AeroVironment Margin %		11%	(2%)	16%	7%
Diluted Earnings (Loss) Per Share (EPS) Attributable to AeroVironment		\$0.29	(\$0.04)	\$0.77	\$0.84



Strong Balance Sheet is Essential to our Growth Strategy: Confidence, Speed, Conviction

AEROVIRONMENT, INC. CONSOLIDATED BALANCE SHEETS (In thousands except share data)			
(in thousands except share data)	Ар		
	2018	2017	-
Assets			
Current assets:			
Cash and cash equivalents	\$ 143,517	\$ 79,90	
Short-term investments	113,649	119,97	
Accounts receivable, net of allowance for doubtful accounts of \$1,080 at April 30, 2018 and \$104 at April 30, 2017	56,813	68,71	\$298
Unbilled receivables and retentions (inclusive of related party unbilled receivables of \$3,145 at April 30, 2018)	13,076	14,12	, 🕻 sho
Inventories, net	38,640	40,90	
Prepaid expenses and other current assets	5,103	5,53	
Current assets of discontinued operations	28,349	24,93	0
Total current assets	399,147	354,08	5
Long-term investments	40,656	42,09	6
Property and equipment, net	19,219	15,96	2
Deferred income taxes	11,168	15,08	9
Other assets	2,721	2,01	0
Long-term assets of discontinued operations		3,25	8
Total assets	\$ 472,911	\$ 432,50	0
Liabilities and stockholders' equity			
Current liabilities:			
Accounts payable	\$ 21,340	\$ 15,89	6
Wages and related accruals	16,851	10,94	7
Income taxes payable	4,085	1,41	8
Customer advances	2,145	2,05	7
Other current liabilities	6,892	8,44	4
Current liabilities of discontinued operations	9,184	9,30	1
Total current liabilities	60,497	48,06	No c
Deferred rent	1,536	1,71	9
Capital lease obligations - net of current portion	—	16	1 millio
Other non-current liabilities	622	18	4
Deferred tax liability	67	11	6
Liability for uncertain tax positions	49	6	4
Commitments and contingencies			
Stockholders' equity:			
Preferred stock, \$0.0001 par value:			
Authorized shares—10,000,000; none issued or outstanding at April 30, 2018 and April 30, 2017		-	
Common stock, \$0.0001 par value: Authorized shares—100,000,000			
Issued and outstanding shares—23,908,736 shares at April 30, 2018 and 23,630,419 at April 30, 2017	2		2
Additional paid-in capital	170,139	162,15	0
Accumulated other comprehensive loss	(21)	(12	7)
Retained earnings	239,997	219,92	9
Total AeroVironment stockholders' equity	410,117	381,95	4
Noncontrolling interest	23	23	9
Total equity	410,140	382,19	3
Total liabilities and stockholders' equity	\$ 472,911	\$ 432,50	0
See accompanying notes to consolidated financial statements.			-

\$298 million in cash, short and long term investments

No debt (other than \$0.2 million IT capital leases)



Fiscal 2019 Plan to Drive Long-Term Value

- Continued strength in Small UAS and Tactical Missile Systems businesses
- Continue to execute on new growth opportunities: HAPS and Commercial Information Solutions
- Complete divestiture of EES business segment
- Identify strategic inorganic growth opportunities





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