

# Second Quarter Fiscal 2019 Investor Overview

November 29, 2018



### **Safe Harbor Statement**

- Certain statements in this presentation may constitute "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements.
- Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, reliance on sales to the U.S. government; availability of U.S. government funding for defense procurement and R&D programs; changes in the timing and/or amount of government spending; our ability to perform under existing contracts and obtain new contracts; risks related to our international business, including compliance with export control laws; potential need for changes in our long-term strategy in response to future developments; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats; changes in the supply and/or demand and/or prices for our products and services; the activities of competitors and increased competition; failure of the markets in which we operate to grow; uncertainty in the customer adoption rate of commercial use unmanned aircraft systems; failure to remain a market innovator and create new market opportunities; changes in significant operating expenses, including components and raw materials; failure to develop new products; the extensive regulatory requirements governing our contracts with the U.S. government; product liability, infringement and other claims; changes in the regulatory environment; and general economic and business conditions in the United States and elsewhere in the world.
- For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, which are available at www.sec.gov. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.



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## AeroVironment Overview

# AeroVironment is a Technology Solutions Provider at the Intersection of Future-Defining Capabilities

We Provide More Actionable Intelligence So You Can Proceed With Certainty





### A Success Story of Serial Innovation Since Our Founding in 1971



1977 1981 Gossamer Solar Condor

1st controlled human powered fliaht





Challenger World Records: Longest, highest, farthest solar powered flights





#### 1986 Pointer

1st backpack portable small UAS



#### 1995 Pathfinder/ Pathfinder Plus Solar platform for

HALE flight



#### 2001 Helios

World Record: Highest flying airplane in history



#### 2005 Global Observer Prototype

1st liquid hydrogen powered UAS



2010 Global Observer®

Test flight program begins



#### 2012 Switchblade®

1st operational deployment of back-packable tactical missile system



#### 2016 2017 Blackwing™

1st submarinelaunched loitering ISR system for US Navv



UAS

2007 1977 IPO



#### 1979 Gossamer Albatross

1st human powered flight across **English Channel** 



#### 1985 Pterosaur

Featured in IMAX film. On The Wing





#### 1987 Sunraycer

Winner 1st solar car race



#### 2003 Dragon Eye

1st U.S. DoD Small UAS Program of Record





#### 2005 Raven®

1st to deploy 1000s of backpack portable UAVs to U.S. Forces in a single year



#### 2008 Small UAS **Digital Data** Link (DDL™)

A wireless communications link that provides greater security. range and utility than analog links



#### 2011 Nano Air Vehicle 1st flapping

wing nano

UAV with

tri-axis

control



#### 2013 Long **Endurance** Puma™

1st small UAS extended solar flight: nine hours



#### 2014 Commercial UAS

1st FAA-approved commercial services over land



#### 2018 Quantix™ & AVDSS ™

1st integrated drone, sensor, analytics solution as an app



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### AeroVironment Investment Thesis

- 1. A profitable, pure-play unmanned solutions company
- 2. At the forefront of multiple large, global growth opportunities
- Strong financial position enabling our growth strategy
- 4. Excellent fiscal 2018 results
- 5. Demonstrated track record of capitalizing on growth opportunities

# **Small Unmanned Aircraft Systems**







62% of fiscal 2018 company revenue

86%

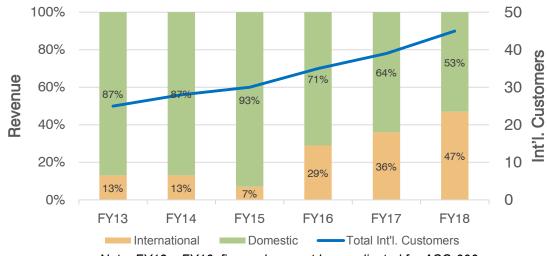
of all unmanned aircraft in U.S. Dept. of Defense inventory<sup>1</sup>

<sup>1</sup>Source: United States Department of Defense Unmanned Systems Roadmap 2013-2038, page 5

### Growing & Diversified International Revenue

 More than 45 countries as UAS customers most with additional procurement potential

Driven by small UAS and in FY18 by HAPS



Note: FY13 - FY16 figures have not been adjusted for ASC-606.



## **Tactical Missile Systems**



- 24% of FY18 revenue
- +\$110M Orders in FY18
- \$110M approved funding for LMAMS in GFY19
- Additional Switchblade variants in development
- Pursuing integration with armored combat vehicles

#### Switchblade®

- Lethal, high-precision, rapidly deployed munition
- In use by United States forces
- Current solution for Army LMAMS requirement

### Blackwing™

- Intelligence, surveillance, reconnaissance and communications solution
- Deploying on U.S. Navy submarines and positioned for Program of Record



### Commercial Information Solutions (CIS) – Potential in Multiple Large Verticals







**AV Decision Support Software Analytics** 



**Tablet with** Connectivity



- Simple & easy to operate
- **Automated solution**



#### Multi-billion dollar global market opportunity



"The Commercial segment holds the most potential for growth, in our view, with a triple- digit CAGR over the next five years and a \$21bn TAM."

- Goldman Sachs. "Drones: Flying into the Mainstream", March 2016



"PwC estimates the addressable market of drone powered solutions in agriculture industry at \$32.4bn."

- PWC, "Clarity from Above", May 2016

### Fiscal 2019 Drivers

Continued focus on executing our growth strategy

Strength in international end markets

Progress on our HAPS opportunity

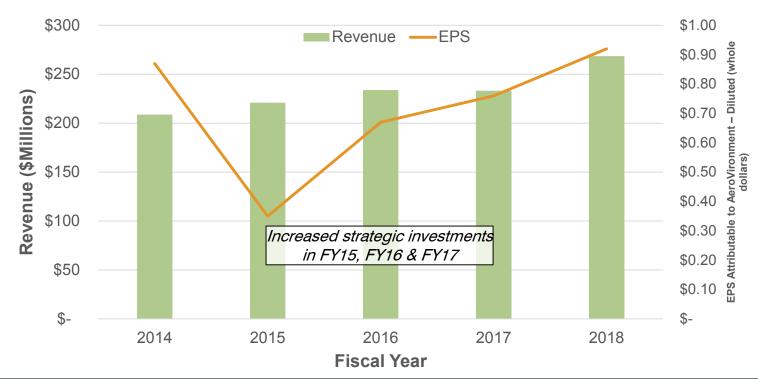
Ongoing evaluation of strategic investments

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# Financial Summary



## Profitability Driven by Innovation & Strategic **Investments**





### Fiscal Year 2019 Quarterly Results (Continuing Operations)

In \$ Millions (except EPS)	Qtr. 1	Qtr. 2	Qtr. 3	Qtr. 4	YTD
Revenue	\$78.0	\$73.0	-	-	\$151.0
Gross Margin	\$32.6	\$28.4	-	-	\$61.0
Gross Margin %	42%	39%	-	-	40%
Operating Income before Income Taxes	\$23.5 <sup>1</sup>	\$9.0	-	-	\$32.5
Operating Margin%	30%	12%	-	-	21%
Net Income Attributable to AeroVironment	\$27.3 <sup>1</sup>	\$6.1	-	-	\$33.4
Net Income Attributable to AeroVironment Margin %	35%	8%	-	-	22%
Diluted Earnings Per Share (EPS) Attributable to AeroVironment	\$0.85	\$0.29	-	-	\$1.14

<sup>&</sup>lt;sup>1</sup> First Quarter results include one-time income of \$0.26 from legal settlement



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# A Strong Balance Sheet is Essential to our Growth Strategy: Confidence, Speed, Conviction

AeroVironment, Inc. Consolidated Balance Sheets (In thousands except share and per share data)								
	October 27, 2018		April 30, 2018					
	π	naudited)						
Assets								
Current assets:	S	151 255	S	143,517				
Cash and cash equivalents Short-term investments	3	151,255 138,536	3	113,649				
Accounts receivable, net of allowance for doubtful accounts of \$1,054 at October 27, 2018 and		138,330		115,049				
\$1,080 at April 30, 2018		34,639		56,813				
Unbilled receivables and retentions (inclusive of related party unbilled receivables of \$7,764 at October		34,039		30,613				
27, 2018 and \$3,145 at April 30, 2018)		45,654		16,872				
Inventories, net		46,096		37,425				
Prepaid expenses and other current assets		5,732		5,103				
Current assets of discontinued operations				25,668				
Total current assets		421,912		399,047				
Long-term investments		30,459		40,656				
Property and equipment, net		20,460		19,219				
Deferred income taxes		12,108		11,494				
Other assets		1,628		3,002				
Total assets	S	486,567	S	473,418				
Liabilities and stockholders' equity	-	100,001		170,110				
Current liabilities:								
Accounts payable	S	14,149	S	21,340				
Wages and related accruals		11.071		16,851				
Income taxes payable		4.851		4,085				
Customer advances		2,449		3,564				
Other current liabilities		6,971		6.954				
Current liabilities of discontinued operations		-		9,294				
Total current liabilities		39,491		62,088				
Deferred rent		1,478		1,536				
Other non-current liabilities		1,306		622				
Deferred tax liability		67		67				
Liability for uncertain tax positions		49		49				
Commitments and contingencies								
Stockholders' equity:								
Preferred stock, \$0.0001 par value:								
Authorized shares—10,000,000; none issued or outstanding at October 27, 2018 and April 30, 2018		_		_				
Common stock, \$0.0001 par value:								
Authorized shares—100,000,000								
Issued and outstanding shares—23,928,373 shares at October 27, 2018 and 23,908,736 at								
April 30, 2018		2		2				
Additional paid-in capital		171,867		170,139				
Accumulated other comprehensive income (loss)		5		(21)				
Retained earnings	_	272,300	_	238,913				
Total AeroVironment stockholders' equity	_	444,174	_	409,033				
Noncontrolling interest		2		23				
Total equity		444,176		409,056				
Total liabilities and stockholders' equity	S	486,567	S	473,418				

\$320 million in cash, short and long term investments

No debt



### PROCEED WITH CERTAINTY

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